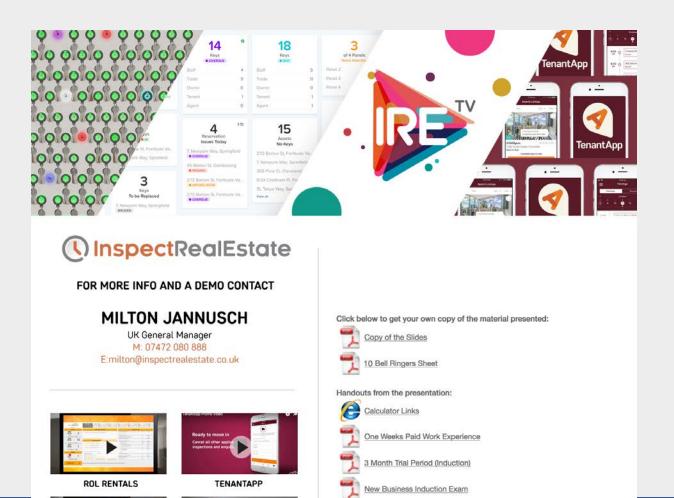
ANDREW REECE





Get your mobile device ready....

Please go to



Get your mobile device ready....

The first person to SMS your name will receive

a prorentals prize pack

- Checklists
- The Navigate Magazine
- Position Descriptions
- KPI's

Get your mobile device ready....

07472 080 888

About Andrew Reece



- 49 years of age, married with 2 children & 1 dog.
- CPA Bachelor of Business, in accounting.
- 1991 to 1995 Taxation Accountant.
- 1995 to 1996 Accountant for 25 Real Estate Agents.
- 1996 to 1998 RE/MAX of Australia Corporate Team.
- 1998 to 2011 Partner of prorentals.com.au
- 2011 Started InspectRealEstate a property software business



How Plane Travel is similar to a Property Management Business

- 1. Flight plans = to know where your going.
- 2. Require = choice of air craft, size and capacity.
- 3. Number of Crew = Staff.
- 4. Number of passengers to hold = your clients.
- 5. Captain = You.
- 6. Fuel = Service, Resources and systems.



About prorentals.com.au

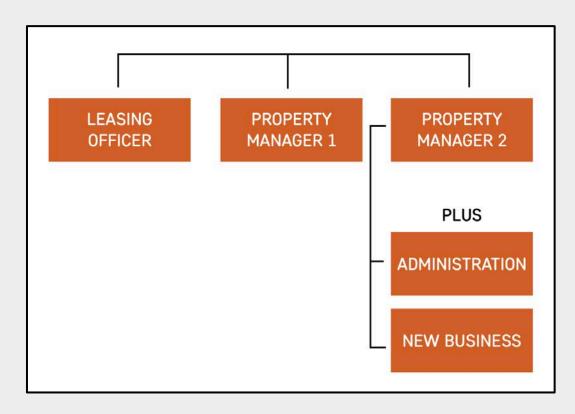
- Started with 31 purchased managements, Nov 1998
- Owned by James Chalmers & Andrew Reece.
- 100% Focused on Property Management. (No Sales)
- Portfolio based Property Management.
- Internally developed software system..
- Late 2010 sold 1,756 management rights.







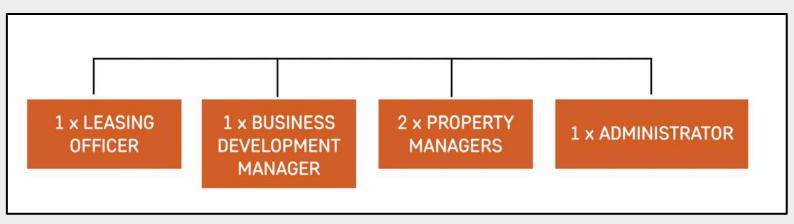
prorentals.com.au Structure – 3 Team Members (Up to 180 properties)







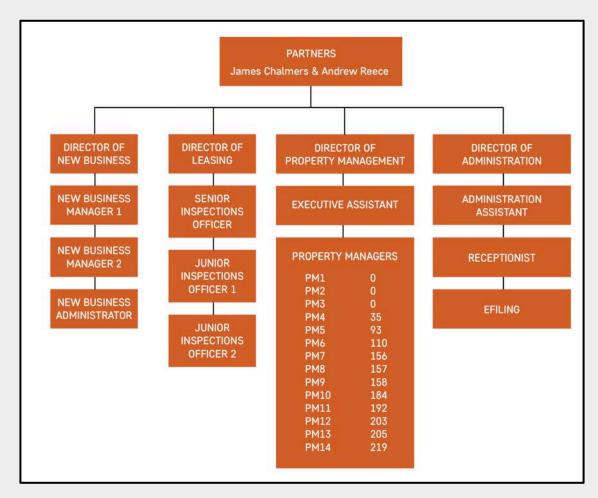
prorentals.com.au Structure – 5 Team Members (Up to 180 properties)







prorentals.com.au Structure – 30 Team Members (900 to 1,750 properties)

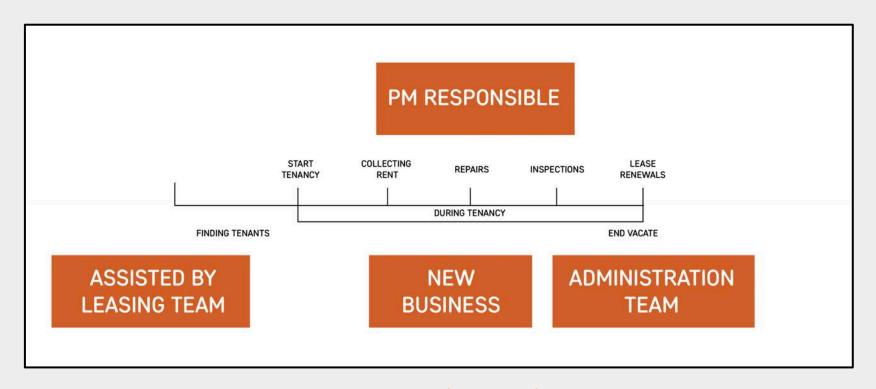






Functions of a prorentals.com.au Property Manager

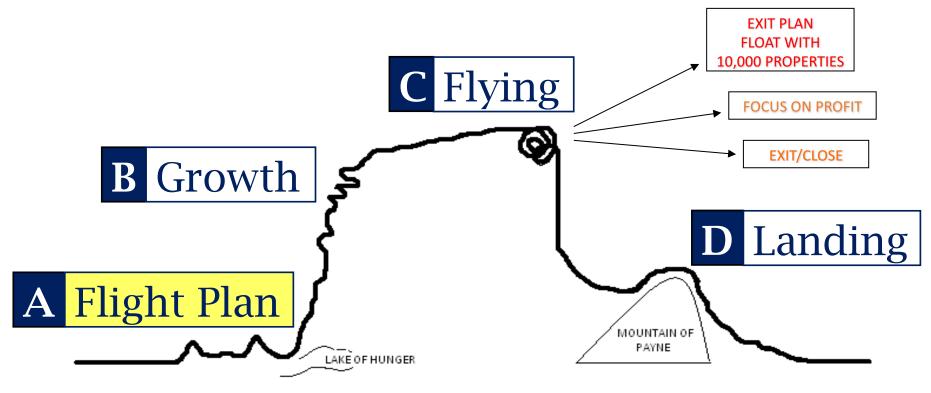
- Portfolio based with single point of contact.
- Ultimately responsible for all outcomes of the property.







THE FLIGHT OF prorentals.com.au



Year Ended	Jun 99	Jun 00	Jun 01	Jun 02	Jun 03	Jun 04	Jun 05	Jun 06	Jun 07	Jun 08	Jun 09	Jun 10	Jun 11
Number of Staff as at	2	3	4	5	6	9	12	15	22	24	31	33	4
NewManagements for the Year	28	61	84	102	161	276	241	301	401	432	357	367	43
Total Managements as at	59	161	232	342	453	670	1,104	1,250	1,458	1,645	1,726	1,738	15
Average Rent per Week	198	212	225	241	252	271	290	305	333	372	415	421	467
Multiplier per Dollar	2.00	2.00	2.00	2.00	2.00	2.00	2.64	2.64	2.90	2.90	2.90	2.90	2.90
Capital Value as at	85,274	275,230	424,036	660,140	917,842	1,469,194	3,358,014	3,879,918	5,610,737	7,097,014	8,134,970	8,510,474	81,200
Profit for Financial Year Ended	-1,953	74,539	58,244	83,575	119,389	134,409	194,344	241,078	147,571	237,526	221,274	481,974	-500,000







What is your Goal?

How Do you Set your Goals?

You Must have Deadline to Achieve it

Bell Ringers

Flight of prorentals - Top 10 Bell Ringers										
1										
2										
3										
4										
5										
6										
7										
8										
9										
10										



Question... Why do we grow, buy and sell rent rolls?



For 12 years we

Grown, Purchased & Sold
our rent roll.



Answer: The value of your time

Please draw a straight line



- What percentage of your life have you lived?
- What percentage remains?

Your Retirement

- Wealth is a person's ability to survive so many number of days forward... or if I stopped working today, how long could I survive?
- I could now measure how much money your money is making and, therefore, your financial survivability.
- Wealth is the measure of the cash flow from the asset column compared with the expense column.

(PG 80, 'Rich Dad, Poor Dad' - Robert Kiyosaki)

How much do you need to retire?

• I require, 15 times my annual desired income in NET assets, producing a 6.66% return.

DESIRED INCOME	NET ASSETS
\$30,000 pa =	\$450,000 @ 6.66%
\$60,000 pa =	\$900,000 @ 6.66%
\$90,000 pa =	\$1,350,000 @ 6.66%
\$120,000 pa =	\$1,800,000 @ 6.66%

Bell Ringer 01

To be financially independent I require 15 times my annual desired income in NET assets, producing a 6.66% return



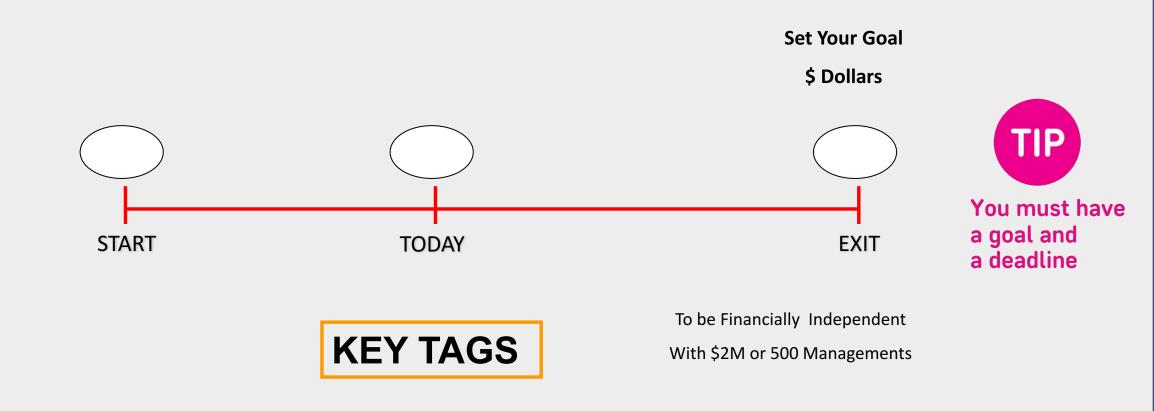
How much do you need to retire?

- Rent Rolls give us the opportunity to build that NET ASSET and become Financially Independent.
- www.inspectrealestate.com.au/calculators gives the online tools to tailor make your own numbers.

Rent Roll Growth Calculator www.inspectrealestate.com.au/calculators



This is your business Line





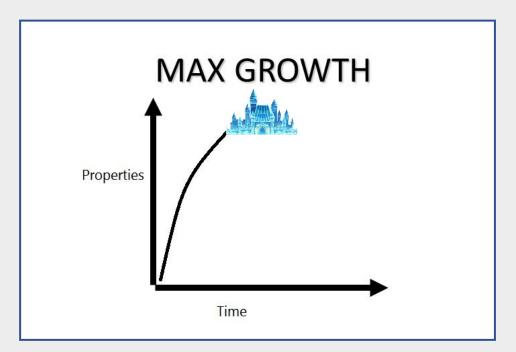
Bell Ringer 02

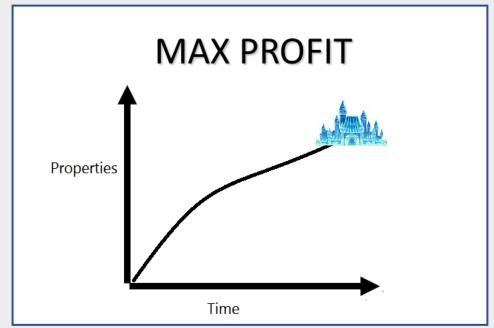
To be able to clearly state your goal & make all business decisions based on this Goal



Profit or Growth

Decide which is Your Business Goal, to Maximise Growth or Maximise Profit







Add the change in "capital value" to your operating profit

Bell Ringer 03

Are you a profit company or are you a growth company?

The answer will determine how long it will take to build your castle



Capacity Ready To Handle Growth?

- To grow you must have the resources already in place to handle the new business. For example: If your goal is to manage 100 more properties you must have in place now the people, the files, the computers, the desks, the key tags, the phones and procedures.
- The test "are you Ready for Growth" is to go back to the office and say 'Andrew gave me 100 new managements', if your team doesn't jump for joy you may have a problem.





TTT If You Let Them, Get Them

Month	New Managements	Let to Win	Transfers
January 2010	48	42	6
February 2010	39	34	5
March 2010	40	29	11
April 2010	29	22	7
May 2010	32	15	17
June 2010	41	29	12

76% Let to Win24% Transfers

Bell Ringer 04

Focus your energies on leasing property

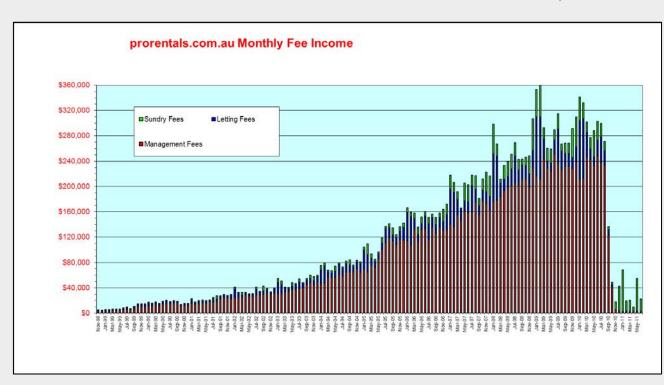
76% of our growth came from Vacant Properties

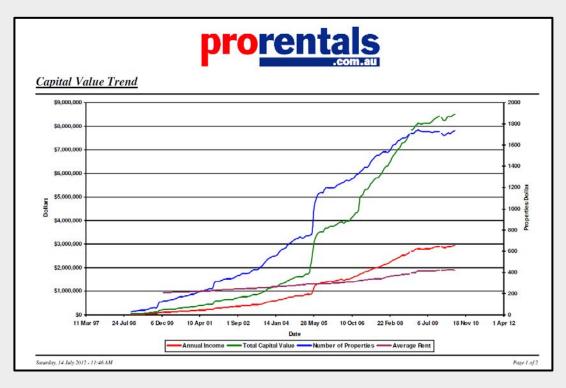


Graph Capital Value Trend

Graph your capital value trend over time to see a forecasting pattern.

The below graph also includes Annual Income, Total Capital Value,
Number of Properties and Average Rent





Constantly Improve

Do it better than last time!

- Make all decisions based around your goal
- The true competition is yourself
- Each month our "Primary Goal" is to beat the corresponding month from the previous year
- Record key statistics and numbers then, share these with the team!

	JAN 99	JAN 00	JAN 01	JAN 02	JAN 03	JAN 04	JAN 05	JAN 06	JAN 07	JAN 08	JAN 09	JAN 10
Total Managements	39	132	195	323	392	565	737	1199	1345	1533	1709	1715
New Managements	4	2	1	15	17	28	31	27	52	41	54	48
Properties Let	11	23	27	51	64	70	95	133	157	195	214	210
No. of Staff	2	3	4	5	5.5	9	12	15	22	24	31	33



Beat Previous Month

• Set targets to constantly improve (do it better than last time) E.g. "Beat Previous Month"

	98/99	99/00	00/01	01/02	02/03	03/04	04/05	05/06	06/07	07/08	08/09	09/10	Target
Jul		4	7	9	19	16	18	28	32	43	34	40	
Aug		5	3	9	9	28	28	23	18	49	27	23	
Sep		2	4	4	15	13	24	16	30	22	31	22	
0ct		4	3	7	16	21	14	43	28	30	36	21	
Nov	3	7	9	11	3	23	21	15	28	28	16	17	
Dec	. 1	8	8	8	10	15	10	28	19	16	29	15	
Jan	4	2	1	15	17	28	31	27	52	41	54	48	
Feb	4	5	12	16	26	37	24	28	43	51	42	39	
Mar	0	5	11	6	12	21	13	27	48	44	31	40	
Apr	3	4	9	3	6	15	24	21	20	40	13	29	
May	3	4	8	6	13	15	23	22	34	34	20	32	
Jun	10	11	9	8	14	44	11	23	49	34	24	41	
Total	28	61	84	102	160	276	241	301	401	432	357	367	2,443
Average	3.5	5.1	7.0	8.5	13.3	23.0	20.1	25.1	33.4	36.0	29.8	30.6	

As at 30 th June 2010						
258	Purchased Managements (14%)					
1507	Organically Grown (86%)					
1765	Total Properties					

Bell Ringer 05

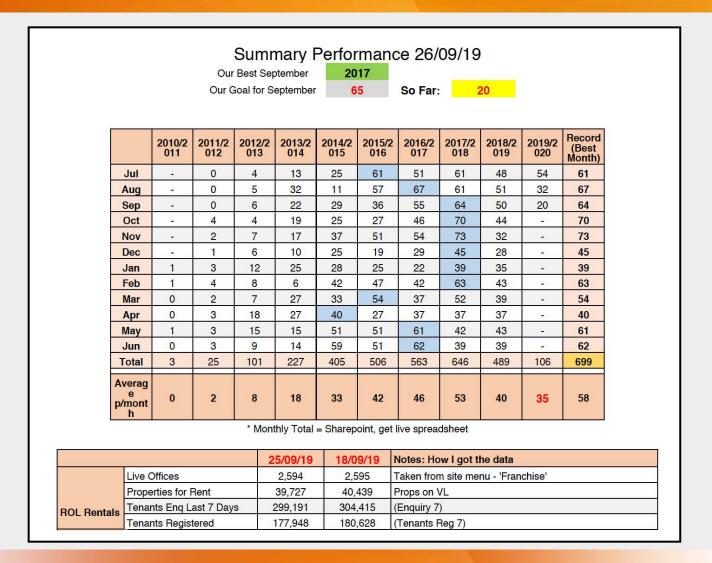
Set targets based on the

"+1 Theory"

Do it better than last time



Encourage Rent Roll Growth By Focusing On 2 Areas:





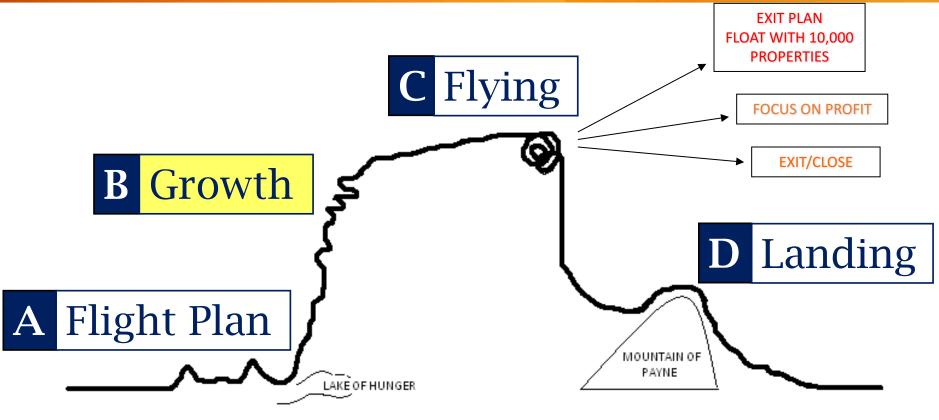
Share your goals with your team and the world

You must have a deadline





THE FLIGHT OF prorentals.com.au



Year Ended	Jun 99	Jun 00	Jun 01	Jun 02	Jun 03	Jun 04	Jun 05	Jun 06	Jun 07	Jun 08	Jun 09	Jun 10	Jun 11
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Capital Value as at	85,274	275,230	424,036	660,140	917,842	1,469,194	3,358,014	3,879,918	5,610,737	7,097,014	8,134,970	8,510,474	81,200
Profit for Financial Year Ended	-1,953	74,539	58,244	83,575	119,389	134,409	194,344	241,078	147,571	237,526	221,274	481,974	-500,000





= Growth = Will be achieved by your team

- Lead Generation
- Conversion
- People

GROWTH = LEAD GENERATION



If you're not growing it's either lead generation or a conversion problem

1 GENERATING MORE LEADS

2 CONVERTING LEADS

TOP LEAD SOURCES

- 1) Sales Leads
 - REA Leads
 - Auctions
 - Sold / Referrals
- 2) Current Owners Call Nights
- 3) SEO
- 4) Multi Property Referrers
- 5) Top 100 Follow Up

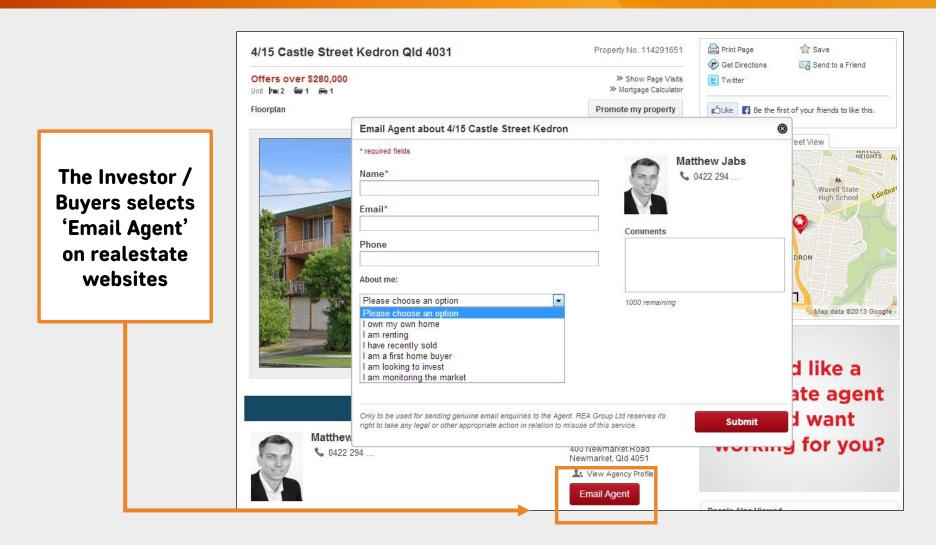
Source	New Mgts	Capital Value @ \$5,000 each	%
Current Owners	83	\$415,000	36%
Google/SEO	47	\$235,000	21%
MPRs	35	\$175,000	15%
Walk-ins	12	\$60,000	5%
Past Owners	9	\$45,000	4%
Signs/Cars	9	\$45,000	4%
Staff/personal	8	\$40,000	3.5%
Yellow Pages	7	\$35,000	3%
Courier Mail	7	\$35,000	3%
REA	7	\$35,000	3%
Tenants	2	\$10,000	1%
Tradesmen	2	\$10,000	1%
Same Complex	1	\$5,000	0.5%
TOTAL	229	\$1,145,000	100%

CHANGING THE WAY INVESTOR LEADS ARE HANDLED

There Are 3 Main Categories Of Email Buyer Enquiries Received From Right Move, Zoopla and other portals

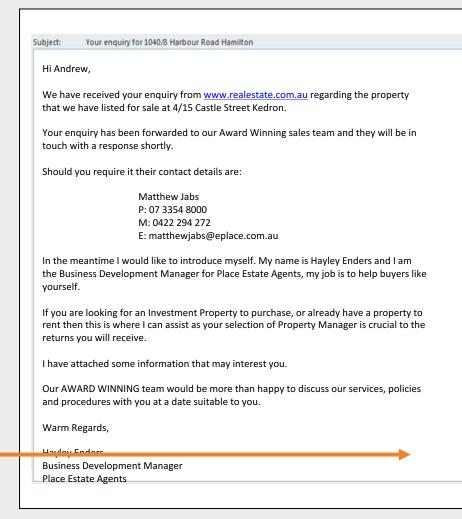


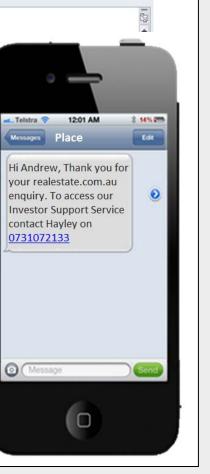
Contacting The Agent



Auto Response To Possible Investor / Buyer

The Investor now receives an email and text message that contain an introduction and information about your property management services

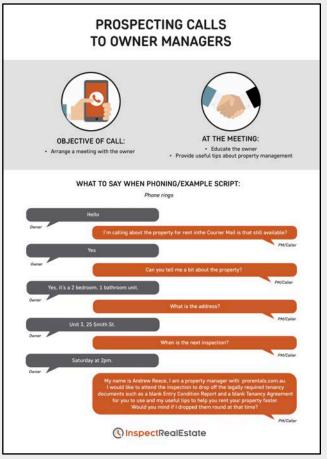


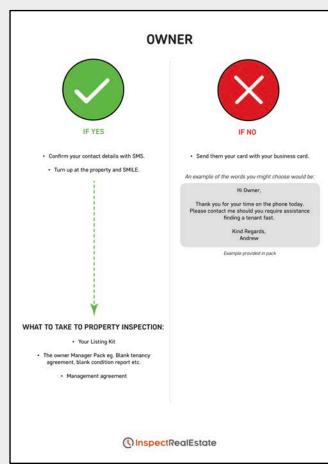




Ask for the leads from your sales referral agents

Private Landlords







Catching Leads At Source



Call Scripts

Once leads have been captured, you can use the following script:

- Do they own an investment property
- Ask if they require assistance
- Offer them a free rental appraisal

Has visited a Prime Open For Inspection - Free Let Fee Promotion

Hi, my name is (your name), I'm calling on behalf of Prime & Prorentals.com.au – Do you have time to speak.

You inspected a property at (Address Inspected).

We're calling investors who have viewed properties through Prime to see if we may be able to be of assistance with property management and to let you know about our **Free Let Fee** promotion that we're currently running.

Do you own an investment property that we can assist you with?

Option 1

YES

Great – would it be possible to arrange a time to come and meet you to answer any questions you have in greater detail?

YES

Great! (Arrange a time to meet)

NO

Would it be possible for me to send you some information?

Option 2

116

Are you still looking for an investment property – we could assist you by providing free independent rental appraisals on properties that you are interested in purchasing in order to assist you with your research. We also have a property research room at our office. You can come research property prices of properties across Queensland and you will also have access to current rents, property descriptions and photos of over 1,200 properties across Brisbane.

No problems, well if you know anyone else (relative or friend) who owns an investment property in Brisbane we would also extend the offer to them of their First Let fee for Free send you the Gold class tickets as a thankyou for referring them



Call Nights

- For 2 hours between 5PM and 7PM we call our current and previous clients and ask them for business
- Reward the results in new management "NOT calls made"
- Incentivise and reward owners to refer more properties with a 'extra offer in a particular time frame that expires'.
- Call the owners and then send them the Voucher or **Discount Certificate**

For example:

Call night and prize auction where team members could bid with prorentals.com.au dollars they have earned from generating leads in call nights



Are you keen to build your portfolio? Are you keen to talk to prospective owners who may need your help? Are you keen to call your existing owners for something other than repairs? Are you keen to win some GREAT PRIZES to boot?

From the 21" August to 11" September we will be making prospecting calls to any owner, tenant, prospect who may have an investment property in Brisbane that we do not currently manage or any Multiple Property Referral Source that we do not currently deal with.

The competition will be open to ALL staff members at PRORENTALS - Leasing team, Administration, New Business, Property Managers and The Partners.

You can bid with ProCash at special auction held by Brad Jackson (date tba, will be mid Oct). Bid for \$1,000+ worth of prizes such as iPods, TVs, DVD players, Sony Playstation 2, coffee vouchers etc

\$1 PROCASH FOR EVERY CALL MADE

\$100 PROCASH FOR EVERY NEW MANAGEMEN

= From one call you could get \$161 ProCash by making the call, getting the lead, pamd and managemen



The Calling nights will be held from 5.00pm - 7.00pm on the following dates:

Tuesday 21st August 2007

Tuesday 28th August 2007 Tuesday 4th September 2007 Tuesday 11th September 2007

You can ofcourse use any spare time you have in the office to make calls and they all count!!

Call Nights



What we are currently offering

Cheque for one weeks rent – any body who brings their property to us as part of the Call Nights will receive a cheque for one weeks rent upon management of the property.

- If their property is already tenanted with another agent – we will still pay them one weeks rent when they transfer their property to

They must commence the transfer prior to 31st December 2007 ie Signed PAMD and termination letter sent to other agent

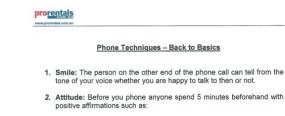
- 100% Property Management Focus
- 24 Full Time Staff
- 3 Leasing Vehicles on the road
- 1,450+ Properties under management
- Properties managed Brisbane Wide
- · 8 years in operation
- Professional and Enthusiastic Team
- Performance based fees
- Written Service Guarantee

17 +

This is how many properties we put on as a result of the phone prospecting nights in May 06 Can we beat it?????

prorentals.com.au can also assist you with:

- Carrying out comprehensive rental appraisals
- Advise on what tenants are seeking in a property
- Access to our Property Investor Research Facility
- Management of your investment properties
- Securing suitable tenants
- Advise on how to increase your rent achieved
- General tenancy and legislation advise
- > Statistics and data on the rental market
- Property Contacts trades people, building inspectors, valuers, solicitors, mortgage brokers, sales people etc



- o I feel great!
- People want to talk to me on the phone because I can help and give them information to help them with their important decision.
- People want to hear from me, as I am a professional in every way.
- I have great phone manner.
- Rejection is great: Remember the more rejection you get, the more prospects you make. Phone calls are simply about numbers and the person who makes the most calls will usually end up with the most prospects and thus make the most money!
- Stand Up: Stand up when you call as you will sound more alert and the person on the other end will feel that you are interested.
- 5. Posture: If sitting down you have an upright back. Again, the person on the other end of the phone can tell in your voice, as it will reflect in your personality. If you slouch your voice will seem boring and uninterested. So sit upright so you and the other person can get excited about your call.
- Assumption: Always assume the person wants to speak with you because you have exciting information they want.
- Use their name: Use the other person's name as much as possible as this will get their attention for the next few minutes every time.
- Know what you are going to say: Always have an agenda of what you want from this phone call. From every phone call you want a prospect. Refer to your notes for a basis script if you get stuck.







Call Nights



Scripts for Calling Our Current Owners - One Weeks Rent Promotion

Hi (name), it's (your name) from Prorentals do you have time to speak -

The reason for my call is to #1 thank you for your support in allowing me to manage your property at (property address). We have been looking after the property for (time) and have (achieved some good rental increases, placed some quality tenants, not had any trouble with vecancy).

The other thing I wanted to let you know is We are currently running a special promotion as I am working on building up my properties under management.

We are currently offering to pay you one weeks rent as well as 2 gold class movie tickets if you happen to own another investment property in Brisbane that we could assist you with the management of before the end of the year.

NOTE: If they have another property with another agent that is already tenanted – we will still pay them one weeks rent and gold class movie tickets

Is that something that you might be interested in?

I DO OWN ANOTHER PROPERTY BUT ITS WITH ANOTHER AGENT.

No problem - We can arrange for the transfer of the property from your other agent quite easily and all we need to do is start arranging it before the 31st December 2007 *

GREAT, HOW DO YOU TRANSFER THE PROPERTY?

- We will arrange for a PAMD Form 20a Appointment of Agent Form to be forwarded to you either in person, or via post, fax or e-mail. This will need to be read through, filled in and authorised by all registered owners of the property. This provides us with the authority to act upon your behalf.
- 2. We will provide you with a draft letter for you to sign advising the other agent of your descision to transfer the property to our office. We will then send this to your current agent. This is the only contact you will need to have with them about the transfer.
- 3. The Termination Period with your Current Agent: As per your Property Management Agreement with your current agent, there will be a 30 90 day termination period. We are willing to arrange an immediate transfer by Paying out" the 30 90 days worth of management fees (termination fees) to your current agent in return for the immediate handover of the property file. We would do this at no cost to you as a thankyou for the opportunity to manage the property on your behalf. The benefit to you of this is that from your point of view the transfer should be seamless and there would be no opportunity for your current agent to "wind back" the service to you over the usual termination period.
- The Transfer. We will then contact the agent and collect the file including all necessary documentation including Tenancy agreement, condition reports, rental payment ledger, bond forms, application documents etc.
- 5. Keeping the Tenant in the Loop: Once the file has been collected, I will then contact the tenants to introduce myself and advise them of the change of management, issue them with new rental payment details (8-Pay), find out if there are any outstanding issues and arrange a routine inspection of the property.

THAT SOUNDS GREAT

O.K then, If I can grab the address of your other property and the name of the other agent, I will get New Business Team to send you the paper work so we can get started – Thanks for your support

* Even if the file is not here in the office but we have got the ball rolling, i.e.

PAMD signed

Termination letter from owner sent to other agent



Call Sheets

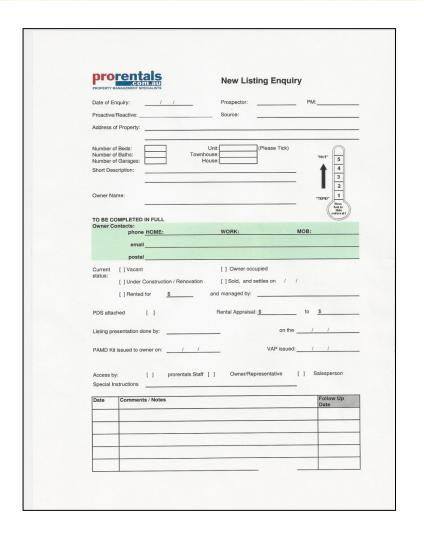
	-			Cold Call Reco	d Sheet			
You	r Name:	ERIN						
	Date	Name	Phone Number(s)	Prospect / Type eg. owner, tenant	Current Property?	Results	Follow up Required?	Enquiry Sheet provided
1	10816	318.196.		Prospect	A Mary	Selling unit, may buy in	10101	Sud Presions
e 2	21/8/07			Prospect		mg - Twill speak with his	back to me (1)) send email
1/3	21/8/07			Prospet.		- didn't send bounce	<i>a</i>)	Send.
4	2/8/07			d Current conti		No longer renting out	. N.	Ν.
5	21807			prospectioned		exactf mag on motale.	in dist.	Sept.
6	21/8/07			Prospect.		talking to husband, managing		jend (e)
2 7	28837			Prospect		will talk to sister, author	h petty happy	addless.
	28/8/07			Prospect		no response.	N.	N.
9	28 8 57			Prospect		k The M	11 1 1	
10	14			Propert		thappy with ansite-the		ras good
11	28 8 07			aurent		will ask avound at is		postafais.
12	28 8 2 1			curlent			10 · 40	blankones
13				current		Mill spread the word.	4	
14	28 8 5			Current		tamily has properties	H V.	send.
15	2 (101-7)			Prospect		I DIVE leas	Main Dec	
16	20/01/07			Prospect		bring in Pamb 298	Met a de	4.
17	100			Current		doesn't have property-will pe	ass on to friend	S N emain
19	11019			Courier M.		Ultimale RE.	2.	N.
20	1000			Courier		Professionals Sanda	cle N	N
21	1010			((Not available.	2	7

Growth: How To Track Your New Business Leads

- Track all Leads with a New Enquiry Form
- Every new business call, every new business email that you receive, every new business walk-in enquiry, even the sniff of one needs to be completed with a 'New Listing Enquiry Form'.
- · Reward for the most forms.

For example: Have a monthly competition as to who gets the most completed – the winner receives a prize.

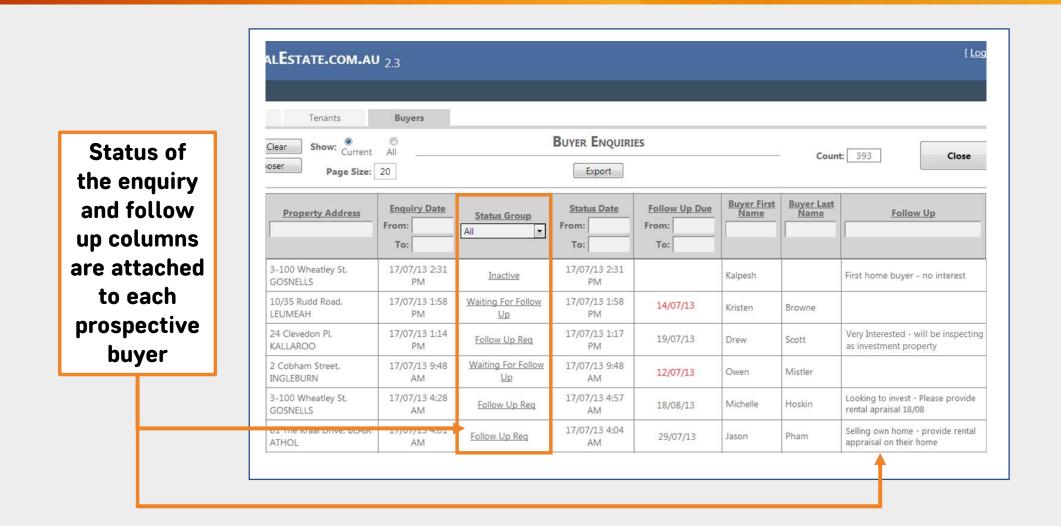
- A copy of this is included in your packs.
- HOW DID you find out about us ???



Tracking & Follow Up

GROWTH = CONVERSION

Tracking & Follow Up



List of one liners

New Business:

- When can we meet?
- Why did you buy this property?
- How did you hear about us?
- Can you please authorise this document so I can start looking for a tenant for you today?
- Zero cost to users unless we find a tenant which means your approval
- Owning an investment property is like owning a rental car
- What page on Google do you stop looking?
- To protect your \$400,000 asset, don't make your decision based on \$188 per year (or 1% Management fee difference)

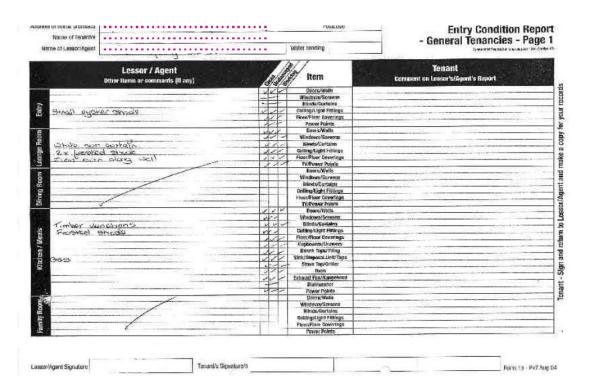
(\$336 per week @ 52 weeks) @ 1%=\$188 per year or 3.5 days rent

STP / Listings Presentation

Quality of Reports

Demonstrate the quality of your work VS the work of your competitors.

dress of rental premises		• • • •			Postcode ·	Entry Condition Report
Name of Lessor/Agent PRORENTALS.COM.AU	J		Wa	iter l	Reading	General Tenancies - Page 1 Residential Tenancies Act 1994 (Section 42)
Lessor/Agent Other items or comments (if any)	Clean	Undamaged	100	Working	Item	Tenant Comment on Lessor's/Agent's Report
Grey door no marks. Metal door bell in centre of door with paint stroke on it.	183	D	4	Ø	Doors/Walls	Cream walls -1 x 5cm black souff mark LHS wall 1m along wall. 1 x 2cm black
Scuff mark LHS wall 1m along from door. 1 x 2cm scuff LHS wall above skirti					Windows/Screens	1.3m from door.
Skirting have paint marks and light scratches on surface. Cupboard on RHS					Blinds/Curtains	has a chip on the bottom left corner. Marks in cupboard.
Dent in lower part of front door.	18			×	Ceiling/Light Fittings	
Polished floors no marks or scratches.	×			⊠	Floor/Floor Coverings	
2 x light switches. 1 x silver light shade on wall with ceramic white half circle	12	×		×	Power Points	cover frosted.
Purple wall LHS 1m up from floor small indent on edge. Purple wall in	- ⊠			×	Doors/Walls	lounge has old indents under paint that have been repaired.
Sliding glass door, 2 fixed pains of glass, and screen door. Dead bolt lock	8			×	Windows/Screens	at bottom of glass door. Door hard to open - stiff.
Green and blue verticle striped backed curtains with wooden curtain rod (8			N	Blinds/Curtains	44 round wooden hooks.
2x round light with silver 3 layer rims with frosted glass dome covers.	13 33	18		N	Ceiling/Light Fittings	0072207
Polished wooden floors no scratches. Skirtings all marked with paint and light 1 x tv point - 1 x 1pp - 1/2pp.	120			図	Floor/Floor Coverings TV/Power Points	scratches.
1 x tv point - 1 x 1pp - 1/2pp. Cream walls no marks. All skirtings around wall have paint and scratches.	100			N N	Doors/Walls	
4 x rectangular windows with silver handle openers. Water marks on the outsi				×	Windows/Screens	of the windows.
Green and blue striped cirtains backed-wooden rod with 22 circle wooden ho				×	Blinds/Curtains	or the whitews.
1 x round light with three layer silver rim and frosted dome cover.	UKa. Z			×	Ceiling/Light Fittings	0
Polished wooden floors no scraches or marks.	8			M	Floor/Floor Coverings	S S
1 x 1 pp	- 10			Ø	TV/Power Points	
Cream walls no marks - green tiles around sink to stove wall- None chipped	181			100	Doors/Walls	
			3		Windows/Screens	
]		Blinds/Curtains	Acceptance of the second secon
1 x round light with single silver rim with frosted dome cover and 2 silver meta				×	Ceiling/Light Fittings	half circle rods holding dome on.
Polished wooded floors no scratches or marks. Black skirting has scratches	- ⊠			×	Floor/Floor Coverings	and paint specides.
17 x pine wooden cupboard doors. 3 x draws RHS of oven - 1 x utensil tray	×			×	Cupboards/Drawers	2 x pine woorden comer cupbard doors.22 x silver 20cm lond curved handles.
Green speckled with brown marbled effect bench top. Breakfast serving side	×			100	Bench Tops/Tiling	has 2 x faded marks on RHS edge in middle approx 5cm circumference,
Silver double sink(1 large side, 1 small side) with silver flickmixer	8			×	Sink/Disposal Unit/Taps	Marks above sink on the bottom of cupboards.
Omega four burner ceramic cooktop - Slight rust marks on all burners, rust numbering. OMEGA oven fan forced-2 x black knobs white numbering. 2 x pl	astic 🗵			M M	Stove Top/Griller Oven	mark on silver outer rim bottom centre on stovetop, 4 x black knobs white> indicator lights below knobs. RHS timer gage with 6 x black buttoms. Silver
handle on oven door. 3 x metal racks new, 2 x griller trays new. RangehoodOr				×	Exhaust Fan/Rangehood	Omega rangehood with white light and fan switches. Silver filter clean.
Westinghouse 905 white - 2 x grey racks inside, 1 x grey utensil holder with	mega 🗵			図	Dishwasher	orrega rangenood with white light and ran switches. Silver litter clean.
3 x 2pp 2 x 1pp	2			×	Power Points	>Small crack in plastic light cover above stove
HALLWAY - Paint speckles and slight scratches on skirtings. Cream walls no				×	Doors/Walls	The state of the s
Linen cupboard- 4 x rectangular doors(grey) 4 x square doors, 8 x silver hand				Ø	Windows/Screens	5 x wooden shelves in 3cupboards, 1 steel hanging rod in 1 cupboard, 1 x hook,
		Ē			Blinds/Curtains	The standard to a standard to a standard to standard
1 x half circle light, frosty dome cover with 2 x silver holders.	- 8			Ø	Ceiling/Light Fittings	
Polished wooden floors no scratches.	180			100	Floor/Floor Coverings	
1 x 0 pp (virgin board)	×			×	Power Points	V 7000 VA 30 VA
		\Box		_		
ssor/Agent Ten	ant's				10	



GROWTH = PEOPLE

- ✓ The goal has been set
- ✓ Capacity is ready
- √ The boss is happy

Q: How to increase productivity of your team by 46%?



Increase Productivity

46%

Motivation

How do you motivate your Property Managers?

- To reduce arrears/rent outstanding
- To action maintenance fast
- Respond and Communicate quickly
- Focus on growth
- To care

How To Increase Productivity

ANSWER:

- ✓ Incentive Based Pay System
- ✓ Our Property Managers were paid on a unique commission basis.
 They were paid a percentage % of the Management Fees generated from their portfolio.
- ✓ As an accountant on a fixed wage the more hours I worked the less I was paid per hour.

Incentive Based Pay System

- ☑ Property Managers are rewarded to minimise vacancy and maximise the rent.
- ☑ Property Managers choose the number of properties they manage, as this determines their income.

Property Manager	Number of Managements	Average Rent	Average Fee	Your Pay
PM 1	219	\$444	7.6	\$115,283
PM 2	205	\$439	7.8	\$109,505
PM 3	203	\$442	7.5	\$104,979
PM 4	192	\$428	7.6	\$97,427
PM 5	184	\$418	7.4	\$88,787
PM 6	158	\$397	7.7	\$75,346
PM 7	157	\$421	7.7	\$79,395
PM 8	149	\$407	7.6	\$71,898
PM 9	106	\$411	7.4	\$50,292
PM 10	94	\$404	7.1	\$42,062
PM 11	61	\$415	7.7	\$30,408
PM 12	33	\$437	7.5	\$16,872
PM 13	4	\$320	8	\$1,597
PM 14	0	\$0	0	\$0

Property Manager Income Calculator

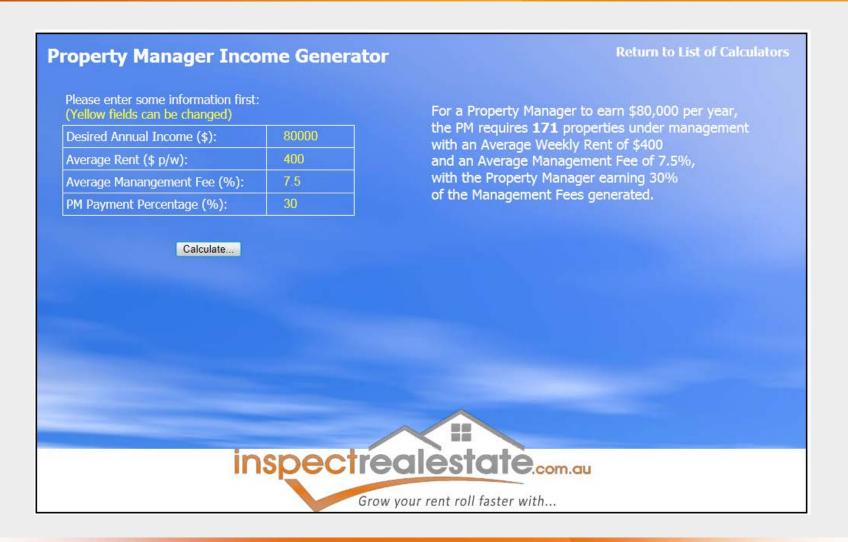


Visit the following link to use the Property Manager Income Calculator and the Property Manager Income Generator

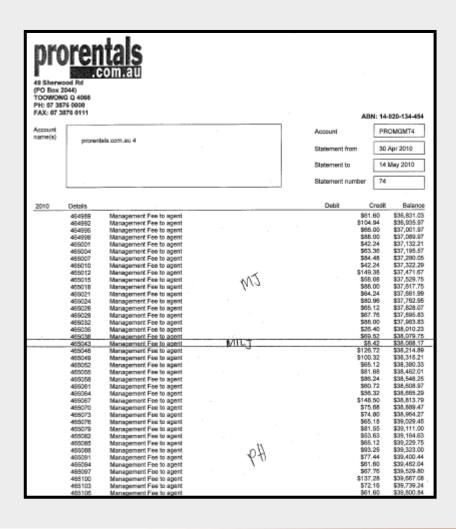
Please go to

www.inspectrealestate.com.au/Training/agentrainmaker2019

Property Manager Income Generator



Property Manager Income Payments



Property Managers prepare their own monthly pays so they know how to increase it.

Add up all the management fees from PM Portfolio.

Actual Amount LESS GST \$28,429 / 1.1 @ 30% = PM is Paid \$7,753



AD	AE
	Console
	STATICS
	221
1	13,851.49
2	24,171.01
3	21,124.41
4	15,208.07
5	145.20
6	128.70
7	32,714.89
8	31,024.52
9	33,988.65
10	23,839.80
11	25,736.19
12	286.88

PM Pay

Payroll Procedure:

1) We paid the Property Managers weekly as per the award. Preparing the pays in this way (weekly as per the award, and a monthly bonus), allowed us to show clearly that we were meeting the obligations of the modern award. Also, any deductions for things like carparking, errors etc, had to come out of the bonus, they could not come out of the award payment, as this would then mean they were being paid under the award.

At the time this was:

\$668.04 per week for 38 Hours \$195.00 per week Car Allowance Plus any overtime for Saturdays, as per the award.

All of the above payments (apart from Additional Saturdays) were deducted from the Bonus calculation.

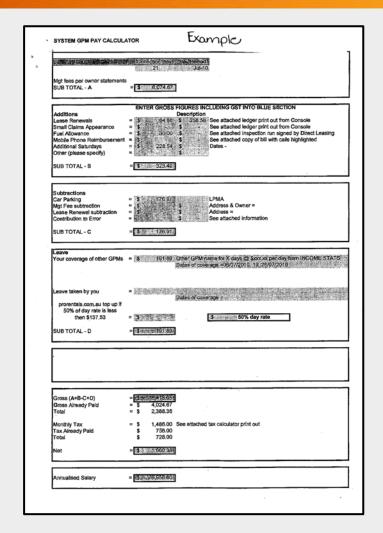
There were two types of Saturdays – Rostered and Additional.

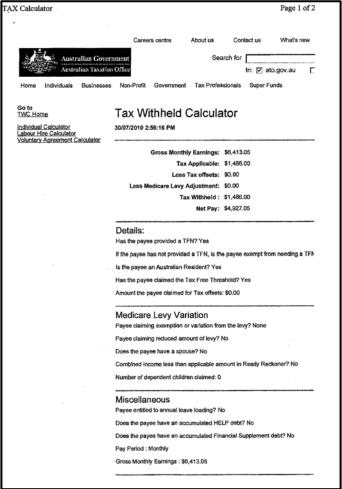
Property Managers were required to work a certain number of Saturdays per year as per a Roster system. If they worked any Additional Saturdays, these were added back into the Bonus, to make sure that they received extra reward for working extra time.

2) To calculate the bonus, I would prepare a spreadsheet which would calculate the day rate and bonuses due, and could also be used to check the Property Manager's pay calculations. In this spreadsheet in the "Mgt Fee" tab, I would key the Rent Commission from the Console Statistics (in the pink column). Number of properties gained: 1
Number of properties lost: 7
Number of owners: 152

	Residential	Commercial	Holiday	Total
Properties	160	0	0	160
Tenants	156	0	N/A	156
Vacant Properties	8	0	0	8
Rented Properties	152	0	0	152
Bookings	N/A	N/A	0	0
Vacancy Factor	5.00	0.00	0.00	5.00
Rent Received	\$282,763.70	\$0.00	\$0.00	\$282,763.70
Let Fees Taken	\$4,372.50	N/A	N/A	\$4,372.50
Rent Commission	\$24,171.01	\$0.00	\$0.00	\$24,171.01
Outgoings Commission	\$0.00	\$0.00	\$0.00	\$0.00
Maintenance Commission	\$0.00	\$0.00	\$0.00	\$0.00
FDT	\$0.00	\$0.00	\$0.00	\$0.00

PM Pay





Holiday Checklist

Pre-Holiday & Preparation for Peak Season Checklist This is a reminder to all Property Managers of the provision in you Position Description under the heading on "Preparation for Peak Season" & "Annual Leave Entitlement" As of 9am on the first business day in December, you must have your portfolio in the condition as specified in the "Pre-Holiday & Preparation for Peak Season Checklist". □ Prepare your loved ones: Explain to your significant other(s) that you will be very busy for Dec & Jan & Feb. They will stare blankly at you. Further explain that this means you will be harassed and stressed and not around much (starting earlier, working late, working Saturday and Sundays Etc) and that when you are home you will take out you stress on them and they should understand that you are just temporarily insane and not take you irrational outbursts personally. Explain that you will not be eating together or socialising until March. Explain to them that you require them to function as you life support system until March by providing you with alcohol, food & shelter in that order. Explain that any discussions regarding the future of your relationship will not be conducted until March & obtain from them an agreement that the will give you the benefit of the doubt until then. □ Beware the Eye of the Storm: Everybody here will tell you that the Peak Season is BAD (if it is only your first Peak Season you will not be able to guess how bad) but in the first week or so it will seem "not to bad" and you may even wonder what is all the hype about. This is because the first few weeks or so hurt leasing much more than PM's. If you have followed this checklist and started the peak season with a clean slate, then you will not feel the pain until the end of the 2nd week of January, and the pressure will continue to mount until late February. □ Survival Guide: Read Jeff's "Survival Guide for Peak Season" article on the internal website & pay attention to how you will plan your days. Watch the role play DVD of Reggae & Jeff. Survival Guide to Peak Season (Morning Training #4) ☐ Return Calls / Emails: ACTION REQUIRED - EA to sign off that your inbox is clear of messages to be returned All calls returned & all emails replied to (either resolving the issue or telling the person when you will action it so they don't chase you when it is busy) so that come the first business day in January you have no calls and no email which require a response ☐ Maintenance Requests: ACTION REQUIRED – EA to sign off that you have no maintenance requests as All maintenance requests actioned (either issue work order, or send request to owner, again to save the tenant chasing you in the busy time). ☐ Work Orders: ACTION REQUIRED – Attach a Console printout of your maintenance view Check status of all work orders in your Console maintenance view (make sure the tradesman has not forgotten / lost fax etc - let tenants know status of all jobs to save them chasing you in busy time). ☐ Invoices: ACTION REQUIRED - EA to sign off that there are no invoices in your cube waiting to be approved All invoices allocated to work orders and stamped approved and out in for payment (to remove the clutter). □ No Monkeys on your Back: ACTION REQUIRED - EA to sign off that no messages in your inbox or intray For every issue that can't be finalised - make sure you are waiting on someone else. For example, if the owner wants a quote make sure you have sent off the quote request - although it is still an outstanding issue at lease no one is waiting on you. ☐ Filing: ACTION REQUIRED - EA to sign off that all of your E-filing has been done Complete all you filing (to remove the clutter and enable you to find things in a rush). ☐ Clear the Decks for Action Stations: ACTION REQUIRED – EA to sign off that your cube is clear of clutter Clean your desk, empty your trays, throw out all rubbish, remove all stuff from the floor and shelves.

Find a stack to go lookin car (you will money that the followin - Sp - Up - Ma - Ch - Ha - Ca	ttle Things Count: or dispare batteries & hide them with you camera (as you will take lots of photos and when things are busy you don't have g for batteries or have them run out at a property) and make sure you have a UBD in your car, clean the junk out of the into get a chance for 2 months), put some for Rent signs and stakes in your car (as a vacant property costs you more it costs leasing), stock up on consumables (envelopes etc) in you cubicle so everything is at hand. Ensure you have gg are under a batteries at your desk dated UBD or Sav Nav in your car ade up For Rent signs in your car arged drill in your car arged drill in your car ar kit fully prepared in your car ar kit fully prepared in your car
- Ch - Ha - Ca	narged drill in your car ammer & screws etc in your car
- Ha - Ca	ammer & screws etc in your car
- Ca	
⊔ Ar	rrears: ACTION REQUIRED - Attach last 3 days of arrears reports to show KPIs are being achieved
Have th	nem all on a shorter leash than normal.
□ Va	acancy List:
putting are on	ake sure that all your vacating properties are on the vacancy list – so that come the first day of peak season you are not properties onto the list for which you received a F13 the previous week. Second make sure that your properties which the vacancy list have the correct and best description and photos linked (as a vacant property costs you more money costs leasing).
□ Le	ease Renewals: ACTION REQUIRED - Attach a Console printout of your lease renewal view
	tring tenancies in Jan/Feb sent expiry/F13 letter before January (to stop the tenants walking into the office in the middle or y and handing back the keys without notice)
□ O:	utstanding Accounts: ACTION REQUIRED – Attach a copy of the latest list produced by Admin
	all outstanding accounts as per the latest spreadsheet (as they will be very old by the end of peak season and if the as been refunded or property sold you might end up paying for it yourself)
□ M:	anagement Keys: ACTION REQUIRED – List the date of your last reconciliation
Recond	ciled (goal is to have all keys on the board, or know where each missing set is located)
□ Sa	aturday Team:
Have a	meeting and decide how you will manage people in the office during the day (i.e. who can go out which day etc)
Unders owners proper & e-mi spanne	sam Approach: stand that your actions or inactions start a ripple effect that can cause a wave in other people days. EG - not calling s about applications quickly will cause the applicants to be held up & any other potential applicant who want to look at the ty to be held up - not to mention the office is affected with multiple calls from prospective tenants? applications contacting us. In January we are even more linked leg An inspection officer not turning up on the Saturday) This will place a er in the works - as other people need to do their jobs & then all of sudden cover somebody else as well. If one wheel is balance it affects the whole prorentials com au vehicle.
□ Pi	nk Trays: ACTION REQUIRED – EA to sign off that pink trays are actioned
Be quic	ck to get applications approved - should be priority of GPMs day - but still ensure that good tenants are selected.
□ RE	EACH Database:
□ Ar	pp Tracker: ACTION REQUIRED - Iszabel to sign off that you are up to date
□ Ne	ew Enquiries: ACTION REQUIRED – Kelsie to sign off that you are up to date
□ 0 +	wner Update Information: ACTION REQUIRED – EA to sign off that you are up to date
□ Sr	moke Alarm Summary: ACTION REQUIRED – EA to sign off that you are up to date up to the end of January
□ E0	
	leave includes EOM day then ensure you have giving instructions to your cover buddy on how to complete your ance checklist & your EOM pay/bonus.

Property Management KPI's

Key Performance Indicators:

Portfolio Size: Achieve and maintain a portfolio of 200 properties

Portfolio Losses: 1. Lose zero properties via "mismanagement"

2. Lose zero properties via "failure to let"

Arrears: No more than 1% of tenants greater then 7 days

No more than 10% of all tenants

Routine Inspections: Inspect each property at least 3 times in any 12-

month period as per Clause 8.10 of the Essential Terms and Conditions of the PAMD Form 20a, or more frequently if so requested by the owner up to the maximum permitted under the Residential Tenancies and Rooming Accommodation Act.

Maintenance:

1. Seek approval from the owner before exceeding the amount specified on the owner's PAMD Form

20a Appointment of Agent at section 6.3

2. Action maintenance items within 1 business day of request or receipt of owners' approval if required.

3. Review on a monthly basis all outstanding work orders and fax a summary to tradesmen of all jobs outstanding for more then 30 days and note these

on the EOM report.

4. No outstanding accounts greater then 3-months.

Vacate Inspections: Within 1 business day of tenant returning the keys

Bonds refunded/claimed: Same day as vacate inspection (either a refund or

preliminary claim). Preliminary claims then to be finalised within 1 business day of receipt of the last

tradesman invoice.

Lease Renewals: Have 95% of all tenancies on fixed-terms and written

authority from every owner with a periodic tenancy.

Ensure all lease renewal paperwork is sent prior to the final date for each stage as specified in the lease

renewal procedure.

Bond Variance: Have four weeks bond at the current rental rate held

at the RTA for 95% of all tenancies.

Tenant Email Addresses: Have current email addresses recorded in Console

for 90% of all tenants.

Owner Email Addresses: Have current email addresses recorded in Console

for 90% of all owners.

Listing Kit: Maintain at all times an up to date listing kit.

REACH Database: All properties to have photos and descriptions

current as of the last vacancy, and maintain routine

inspections and lease renewals.

Sales referrals: Secure 25% of owner sales enquires.

Owner / Tenant referrals: Receive 5 x properties per year

Compliments: Receive 10 x written compliments per year from

owners or tenants.

Annual Reviews: Make 20 x proactive "Annual Review" calls each

month to current owners, with the addresses noted

on the EOM report.

Complaints: Receive zero external formal complaints.

Formal Warning: Receive zero internal Formal Warnings.

Workspace: Maintain at all times a clean and tidy workspace with

all items sorted and folders / trays labelled. Keep bin free of spills/stains and empty office bins on request.

Saturday Evaluation: Achieve a rating of at least 7 out of 10 from the

senior staff member on duty.

Leasing Reports: Complete the inspection reports form by 10am the

next business day.

Start Time: Be seated at your desk on or before the start time

95% of the time.

Voicemail Greeting: Have the correct voicemail greeting every time it is

tested.

Enquiry Forms: Lodge prior to the EOM close a New Business

Enquiry Form for every lead received during the

month.

Applications: Contact the owner within 4 business hours of

receipt, contact the tenant every business day, and contact the owner within 4 business hours of the

completion of the application processing.

Cube Time: Attend 100% of scheduled cube review meetings.

TTT Sessions: Attend 75% of scheduled TTT, regardless of annual leave or sick leave.

Security and the state of the security and the security a

Tenant Deposits: Have no uncleared tenant deposits (such as

overpaid rent, unallocated bond refunds etc) greater

than 60 days.

VAPs to Leasing: Ensure that the Director of Leasing has received a

Vacancy Action Plan for each of the Property

Manager's properties which are on the vacancy list.

Owner Updates: Complete 100% of owner updates each week

Owner Documents: Ensure each owner has received a copy of the

current tenancy agreement and condition report

relating to their property.

Monthly Checklist: Submit on time each month a completed checklist

Key Reconciliation: Complete a monthly reconciliation of your

management keys

Smoke Alarms: Ensure all Smoke Alarms are tested within the

legislated time window.

Electronic Filing: Ensure all electronic filing tasks for their portfolio are

completed within one month of the document being ready to be filed, and ensure that all electronic documents are appropriate for external release.

Phone Answering: Answer the phone as per any quotas instructed by

the Director of Property Management.

Weekly Cubicle Review

 To ensure Property Managers were delivering on their KPI's, we implemented weekly performance reviews

Weekly Cubicle Review Questions - of Key Performance Indicators (KPI)

Show me your **KPI** list on your cube wall. Any questions? Show me the Service Guarantee on your cube wall. Any questions?

Show me your internet home page – it should be the Prorentals Staff Only website. Show me how you would find a procedure on Arrears (should use Ctrl-F and click on link – no need to close Find window).

Show me where you keep your blank New Enquiry forms.

Show me all the direct lines and mobile numbers of fellow staff members programmed into our mobile phone.

What do you say when a caller asks for another PM's mobile number? What do you say when they ask for your number?

Show me an application you have recently approved. Now show me the documentary evidence that the owner has approved all the various terms of the tenancy agreement.

Are you sitting on any applications? Do you have any applications that have been processed and given to you, but not yet approved by the owner? Do you have any approved occupant applications that you need to process?

Do you have an ideal week plan?

When was the last time you actioned an item that you found from reading the Inspection Officer's daily reports

What was the last PI Insurance issue that you reported? Are there any you have not yet reported?

Have you completed your Induction Checklist?

KPI: Portfolio Size: Achieve and maintain a portfolio of 200 properties

How many properties do you manage? Open up REACH and show me.

What is your guess for the percentage of these that you did the listing presentation, versus existing managements that were given to you?

What is your plan to achieve your number one **KPI** and when do you plan to achieve it?

Has your portfolio grown over the last month?

What is our current new business promotion?

Are you aware that we pay out management fees? Tell me how this works.

How did your last listing presentation go?

How many FTGMs have you got on the vacancy list? Show me in REACH.

What was the source of these FTGM's?

Are you taking over any properties from other agents?

Are you working on any other leads? i.e. enquiry that you are trying to set up a listing presentation, listing presentation that you have done but not yet received the PAMD etc.

Are you able to show me what listing presentations you have done and the percentage that were successful.



One Weeks Paid Work Experience

Computer logon - Pl	Manager Trial Period Checklist
Password – (see DF	
Phone extension:	
Please complete ear	ch task during your trial, sign the checklist & return when complete
Please read th	ne company policy on mobile phones about not giving them out found in fOnly Procedures Direct Dial Telephone and Fax Numbers.htm
	are that the business name is all lower case – never a capital "p" & that the business name dot com, dot au" – prorentals.com.au
mobile number	to advise them of the length of your trial period, your prorentals.com.au email address, your phone extension, your (remind them to only give your mobile to team members & not tenants/owners/tradesmen) & to say hello to you thing about prorentsis.com.au when you see them.
Provide bank ac	occunt details & superannuation details & fill in Tax Declaration form & give to Andrea in Admin.
	training sessions held in the boardroom. Tuesday at 10am (TTT) + Wednesday training conducted by Andrew + ng at 10am conducted by Jeff.
Receive the "St	arter Pack" of documents from Jeff. Includes induction checklists + PAMD Form 20a + tenancy agreement etc
Get training of h	row to use the copier / scanner / fax & the phone system from upstairs receptionist / Administration
Learn how to ac	ccess Console & Reach Database & Realworks
Review of Grow	th Portfolio Manager posistion description, explain "responsibility" and the importance of honesty hours of work, KPI
Office basics su handout proced	ich as location of tollets, car park, phone answering and order, not handling out imobile phone numbers key dure, location of files on servers.
Obtain our park	boom gate card from Andrea in Admin.
Obtain car park	booki gale card from Articles in Admin.
Know how to loo	cate and search for procedures on the "STAFF ONLY" internal website
Attend 3x vacat	e inspections with any of the Property Managers
1 1	
Address #1 Address #2	
Address #3	
Manual 2s full as	andition re inspections with any of the Property Managers
Address #1	indulori re inspections with any of the Property Managers
Address #2	
Address #3	
Submit copies of	of all condition reports done during trail to Jeff
Attend by Teen	ncy sign ups with any of the Property Managers
Attend 3x Tenar	ncy agai upo mini any or me i Tupeny managers
Address #2	<u></u>
Address #3	
I have a UBD st	reet directory published in the last 24 months or a "Sat Nav"
	RTA booklet, standard tenancy agreement, explain which RTA form is used is which situation, explain lease break ints, phone reimbursement, disputed maintenance with tenant, understand what landlord insurance is and s.
	ty ou are part of the Property Management team and that you can ask qestions of other Property Managers and will opether to cover each other.
	look diary is used to record all appointments and your hard copy diary is in the office at all times, use it to make then writing on a piece of paper.
	sin the role of each person within the company and how to conduct an office four. Conduct 1 x office four with
a team member	

One Weeks Paid Work Experience

- Checklist was provided
- Team voted at the end of the week (Yes or No)
- If the team voted "Yes", a 3 month trial was then offered

Three Month Trial Period

Property Manager Induction and Probation Checklist Updated 12/04/2010 Please complete each task during probation, sign each page and return when complete
Please read the company policy on mobile phones about not giving them out found in S:Reach/StaffOnlyRocodures/Direct Dail Tolephone and Fax Numbers.htm Complete the Leasing induction Checklist & have this signed by the Director of Leasing
Complete the Administration Induction Checklist & have this signed by the Director of Administration
Complete the New Business Induction Checklist & have this signed by the Director of New Business
Review of Position Description, explain "responsibility" and the importance of honesty, contribution to service guarantee/errors, hours of work, be able to explain how your pay is calculated, KPIs
Finalise and sign employment documentation and keys
Office basics such as location of toilets, car parks, phone answering and order, office close and open procedure, covering reception and order, not handing out mobile phone numbers, key handout procedure, key cabinet structure, location of files on server.
Be able to explain the role of each person within the company and be introduced to those people
Read and understand all procedures on the "STAFF ONLY" internal website
Complete 3x vacate inspections for any "System Property Manager" with them to check your work afterwards Address #1 (GPM) Address #2 (GPM) Address #3 (GPM)
NEW MANAGEMENTS: Understand and explain the rules by which a new management is allocated to a PM, the use of the New Business Enquiry form, the 1/4 update, and how to handle a new business telephone call, complete familiarily with a blank PAMD. Describe how to grow your properties under management - you are your own NBM.
Complete 2x condition reports for any "System Property Manager" with them to check your work afterwards Address #1 (GPM) Address #2 (GPM) Address #3 (GPM)
Learn Saturday Skills: roster and roster partner, duties, leasing skills
Submit copy of all condition reports done during probabtion to Jeff and take Jeff on 1 x full condition report Address #1
Attend 3 x Tenancy Sign Ups with any "System Property Manager" Address #1 (GPM) Address #2 (GPM) Address #3 (GPM)
Telephone Scripts - email the System GPMs to let them know they are free to correct your telephone conversations and invite them to offer you any advice they feel would be of help.
Small Claims - assist with application and attend 2x hearings with another GPM Address #1 Address #2
I have completed the above tasks: Name
Date

Three Month Trial Period

- For induction, offered a 3 Month Trial
- Checklists provided for team member to complete during their trial
- Covered all departments (Leasing, Administration,New Business, Property Management)

New Business Induction Exam

	NEW BUSINESS INDUCTION EXAM
1.	Fill out a PAMD as if you were the owner
2.	What is the first question you ask an owner at a listing presentation?
3.	If the owner was charged 8% + GST management fee and the property was rented for \$40 per week, what is the management fee changed including GST?
4.	Explain why we charge an owner a lease renewal fee?
5.	Explain why we charge an owner a statement fee?
6.	What are the top 5 questions you need to ask an owner when meeting them in a listing?
7.	Explain the concept "Set up to Sell" and give an example
8.	What is the benefit of a feature listing and the cost?
9.	What is "The Investigators Club" and how does it work?
10.	What is an MPR and name 4 of these?
11.	Pass a listing presentation with Director of New Business
12.	Pass an office tour with Director of New Business.

New Business Induction Exam

The purpose of this test is to:

- Identify how well they have been trained by you and your team
- What area's need to have improved training

BDM KPI's

BDM KPI's

- The actual position description
- **Key Performance Indicators (KPI's)**
- Pay Sheets for our business development manager (BDM)

Key Performance Indicators for the 2009 to 2010 financial year:

8 per month. New Managements:

Appointments: 50 per month. 7 per month.

Leasing:

Achieve 8 PAMDs for every 10 Listings Listing Targets: Achieve 8 managements for every 10 FTGMs

Post 30 pieces of prospecting mail each month Prospecting Mail:

Add 10 new contacts to the database each month Database Contacts:

Achieve 100% of all monthly tasks Monthly Tasks:

Meet with two new referral sources each week, with New MPRs:

their names noted on the monthly report.

Contact each allocated MPR once per week and visit Existing MPRs:

once per month, names noted on the monthly report.

Complete the daily checklist every day Checklist:

For all those properties for which they are the lead MPR Update:

manager, provide a weekly update to the MPR.

Ensure the owner of each of their lead manager Vacancy Updates:

listings receives two updates each week.

Provide overall guidance to the owner / Leasing Leasing Supervision:

Division / GPM to ensure the property is successfully

leased.

Ensure their listing kit is up to date Listing Kits:

Ensure each PM / NB staff member has done a joint Listing Presentations:

presentation with you in the past 6 months.

Conduct 4 x training sessions per year Internal Training:

No errors with New Business Listings in the REACH Correct Listings:

database, www.prorentals.com.au,

www.realestate.com.au, and any other active listing service (such as UQ or QUT accommodation services) ensuring they are all identical and correct.

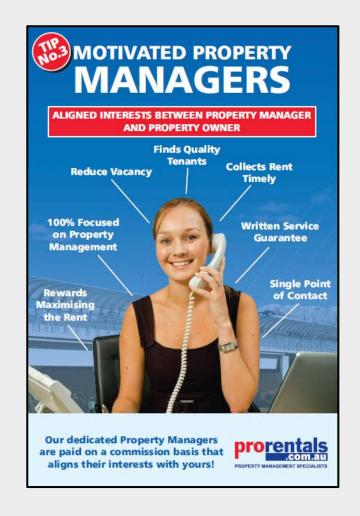
Respond to New Business enquiry (fax, email, and New Business Enquiry:

phone) within 4 business hours.

Sell 5 x feature listings per month Feature Listings:

Prorentals.com.au Best Growth Tool

prorentals.com.au's BEST Growth Tool and USP



Bell Ringer 06

Reward the activities to achieve the results you want.

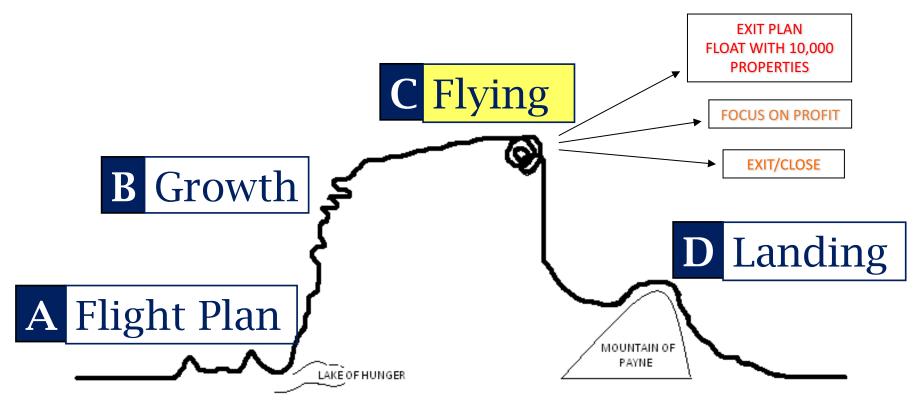
IE. Pay your team a percentage



PLEASE STAND UP



THE FLIGHT OF prorentals.com.au



Year Ended	Jun 99	Jun 00	Jun 01	Jun 02	Jun 03	Jun 04	Jun 05	Jun 06	Jun 07	Jun 08	Jun 09	Jun 10	Jun 11
Number of Staff as at	2	3	4	5	6	9	12	15	22	24	31	33	4
NewManagements for the Year	28	61	84	102	161	276	241	301	401	432	357	367	43
Total Managements as at	59	161	232	342	453	670	1,104	1,250	1,458	1,645	1,726	1,738	15
Average Rent per Week	198	212	225	241	252	271	290	305	333	372	415	421	467
Multiplier per Dollar	2.00	2.00	2.00	2.00	2.00	2.00	2.64	2.64	2.90	2.90	2.90	2.90	2.90
Capital Value as at	85,274	275,230	424,036	660,140	917,842	1,469,194	3,358,014	3,879,918	5,610,737	7,097,014	8,134,970	8,510,474	81,200
Profit for Financial Year Ended	-1,953	74,539	58,244	83,575	119,389	134,409	194,344	241,078	147,571	237,526	221,274	481,974	-500,000





How to build, Train and keep things in Order

Training (TTT)

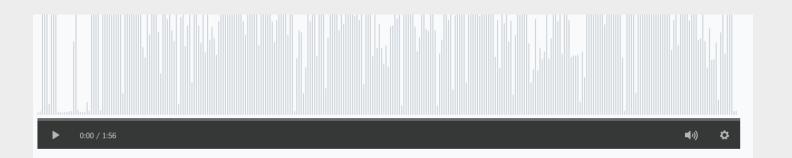
- TTT Tuesday Training at Ten.
- 'Do' Meetings / Complete the Task Meetings.
 - Rent Review Meetings.
 - Owner Updates.
- Role Play
 - All good chef's taste their own food.
 - Practise Makes Perfect.
 - It is a 'Listening' Presentation not a Listing Presentation.
 - Why did you buy this property?(emotionally attached or business investment)
 - Have you used a Property Manager before?





Record your training

Record your training



This transcript was exported on Sep 25, 2019 - view latest version here. Track number one, general arrears call. Hello, this is Bruce, the tenant. Hi, Bruce, this is Jeff from Pro Rentals, are you able to speak at the moment? Bruce: Great, I was just calling in relation to the rent. Our system indicates that you last paid your rent of 250 dollars per week, you last paid that on the first of January. This paid your rent up til the fifth of January, so you're still a couple of days behind at the moment. Have you made a payment since the first of January? Bruce: Yes, yes, I paid another one today. You paid today? Okay, great. How much did you pay today? I paid a weeks rent, 250 dollars. Jeff: Excellent, did you get a receipt number when you made that payment through? Oh, I did indeed. I can go grab it for you, hang on a sec. Bruce: That'd be great. Okay, it's receipt number 422215. Excellent, I've recorded that down here, if that payment, well that payment should come through to us tomorrow morning, if it hasn't, I'll give you a call back. You may need to check that with your bank, but that should come through to us all fine. What that will mean as well is, with that payment, it will mean you're due to pay rent again this Friday coming up, will you be able to pay that rent this Friday? Or maybe to help you out I'll send you through a copy of your rent ledger that will show all the payments you made to us in the past, and I'll also send you a copy of a rent payment schedule, so that will show you all the payments, the dates and the amounts that are due in the future, as well. So, keep that in a handy spot, maybe put it up on the fridge or something like that, so you can tick off your payments as you make them. Will that help you out a bit, Bruce? Yeah, that would be good if I know which days it's due, that will be great, thank you. I'll make sure I get it done this week. 01 General Arrears Call (Completed 09/24/19) Page 1 of 2 Transcript by Rev.com



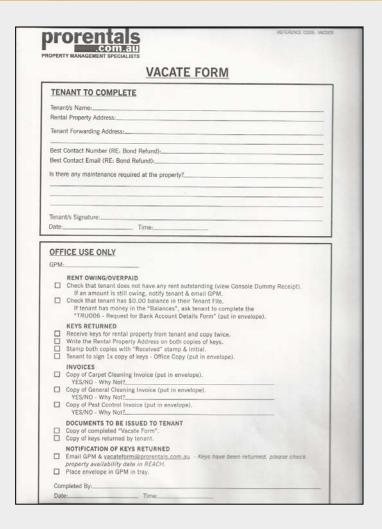
Leaving Checklist

eam Member Name:	
Office Key Returned	
Car park Swipe Card Returned	
oilet Key Returned (if applicable)	
Corridor & Lift Tag Returned	\exists
igned photocopy of keys etc from employment file checked	
ligital camera returned + any other equipment eg bags etc	
PIR paid	
ar parking charged and paid up to date	
aturday Extra/Swaps - recorded and paid accordingly	
foliday - done up, checked by employee and management, paid out	
flobile Phones Reimbursed	
Il Invoices Owed by Team Member Paid	
to Outstanding Tradesmen Accounts with this confirmed by Adminis	tration
lo Uncleared Deposits in Trust Account & confirmed by Administrati	on 🔲
ehicle Checked & ensure all Equipment in Order (include Fuel Card	i, Keys)
Return all unused business cards	
Return hard copy diary	
Return New Business Listing Kit	
Car Kit returned eg Drill & container & cleaning items & hammer & to	ols etc
figt key audit completed & signed by departing team member & sign ne GPM's taking over the managements	ed by
nternal File Transfer Checklists completed for all managed propertie	is 🔲
all work related computer files saved in appropriate folder with all per computer files removed.	rsonal
lesk / cube clear of all property related material & cleaned & checke	d by Director
mail address for questions that may arise	
signed By Team Member Signed By Director	
vate:	
OFFICE USE -	
mail has been diverted to appropriate team member	
birect phone & direct fax has been diverted to appropriate team men	nber 🗔
Private folder on S drive has been viewed & deleted when appropriat	
Computer & other hardware has been re-allocated	



Systems: Procedures Made Vacate Form

- Envelope lives at the reception counter
- The vacating tenant fills it out when they return the keys



Get Things Done

Do Meetings

A "Do Meeting" is a meeting where you do stuff

- 90 minute meetings
- Away from your desk
- During the meeting, tasks are completed rather than discussed

Our meetings were Wednesday 2pm

From these, we created the following:

- Procedures
- Checklists
- Internal Forms



Systems: How To Incentivise Your Admin Team

Conduct monthly 'task bonus meetings'

Meet with admin person once per month

 Discuss and set bonus for completion of certain tasks

COMPLETED/UNCOMPLETED TASK LIST

COMPLETED TASKS [UNPAID]

- ☑ Transferring Properties Form (For NOT TFR properties). [AUG10]
- ☑ Packet Checklist. [AUG10]
- ☑ Remove From Swinger Checklist [AUG10]
- ☑ Set up Agency Creditors in Console (w/ Trust Account Details). [AUG10]
- ☑ A4 Flyer for GPM prizes. [AUG10]
- ☑ \$100.00 ALL OFFICE ROSTER for AUG 28th & 29th. [AUG10]

- ☑ Settlement Checklist
- Obtain Body Corporate By Laws for Bees Nees units.
- MID Month Disbursement Procedure.
- ☑ MID Month Disbursement Checklist.
- ☑ EOM Disbursement Procedure.
- EOM Disbursement Checklist.
- ☑ Dummy Run MID Month Disbursement Procedure
- ☑ Dummy Run MID Month Disbursement Checklist
- ☑ Dummy Run EOM Disbursement Procedure.
- Dummy Run EOM Disbursement Checklist.
- ☑ eFiling Scanner Settings.
- ☑ MID/EOM Checklist DIR ADMIN. (Wind down, Incl. Admin Assist & Reception Tasks).
- ☑ Unpaid Invoices Form. [AUG10]
- ☑ Daily Checklist Upstairs Receptionist (Wind Down) [SEP10]
- ☑ Daily Checklist DIR Admin & Admin Assist. [SEP10]
- ☑ Daily Checklist DIR Admin (Wind Down) [OCT10]
- ☑ Christmas Holidays Checklist. [DEC10]
- ☑ Christmas Holiday Signs. [DEC10]

TOTAL AMOUNT:	ADDDOVED BY-	DATE-

UNCOMPLETED TASKS

- □ Trophies
- \$100.00 Spreadsheet of Ex-Employees Details.
- □ \$100.00 Call major creditors & for final statement.

Encourage Owners To Set A Price That Will Find Tenants



Robert Bevan OAM Managing Director www.bestpractice.com.au Email: <u>rb@bestpractice.com.au</u> Ph: (02) 4751 5555 fax: (02) 4751 5211

* According to Robert Bevan this is the best way to minimise vacancy *

Minimise Vacancies

If Vacant Follow the 10% at Day 10 Rule

If a property has not been let within 10 days, reduce the asking rent by 10% (provided the property is well maintained and presents well). The Investment will produce a better result if let at 90% of the asking rent as opposed to being vacant at 100% of the asking rent

Optimise Income (Rents)

Maintain Rent at 95% of Market Value

Nothing impacts more negatively on properly investment performance then having a vacancy. A vacant property means nil income for the investor (and nil commission for the agent). Maintain the rent at 95% of market value. Properties let just below market value attract tenants who stay longer, have fewer repairs and pay the rent on time. The Vacancy Report is produced every week by prorentals.com.au, and the content discussed with you to ensure the results of vacancy are clearly understood.

- Experienced investors know

\$ Rent	Days Vacant	Lost Rent
\$450pw	7 Days	\$450
\$450pw	10 Days	\$642
\$450nw	15 Days	\$964

www.prorentals.com.au

Setup to rent

At the listing, set the first price reduction

The Rule

If vacant for 10 days, requires a 10% price reduction

If listed at \$400 per week, ten days of vacancy should be reduced to \$360 per week.

Talk into percentage terms

Set the "Next Price"

- Ask your clients
 - "If we do not find a tenant by next week, what do you think the 'next price' should be?"
- This makes price reductions really easy (because you are giving one more week to try for the higher rent)

Bell Ringer 09

Educate owners

"If property is vacant for 10 days

It will require a 10% price reduction"



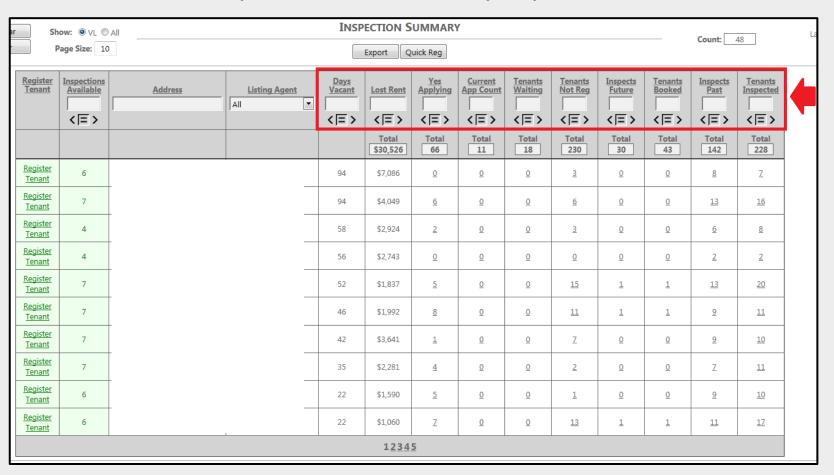
List of one liners

Price Reduction:

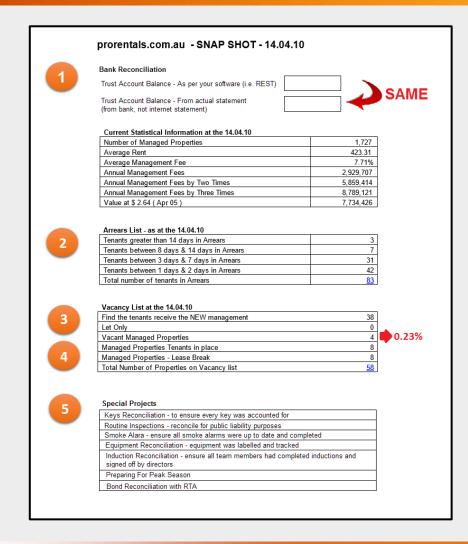
- Tenant shop in price brackets "between \$360 and \$395
- Kmart prices at \$19.95 as it sounds cheaper
- The reason why an owner wants to charge \$400 per week for rent is the same reason as a tenant does not want to pay \$400 per week
- Your property is currently rented for \$0 per week
- The only reason this property is vacant is the price, if it was \$100 per week, it would be rented

Maximise Owner Returns

Top 10 hard to rent properties



My Five Daily Items



My 5 Items To Monitor Daily

- Trust account bank reconciliation (actual real statement, not internet)
- 2. Daily arrears list from 1 day and above
- 3. Vacancy or Rental List numbers
- 4. New Business Numbers
- 5. Special Project Report

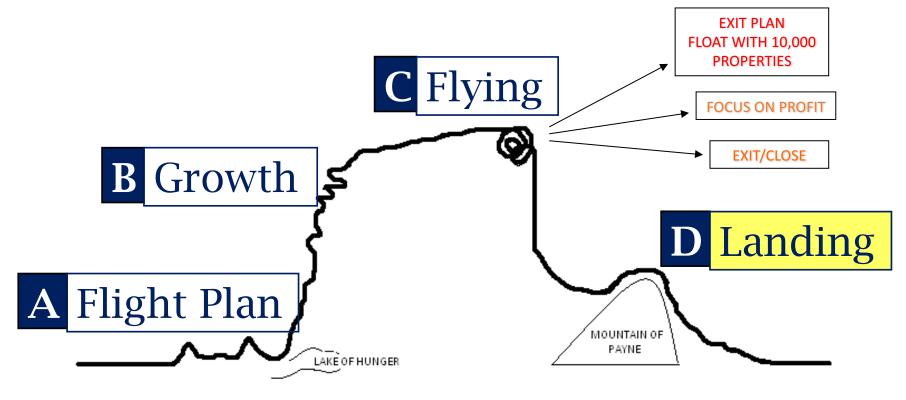
Bell Ringer 10

Generate a daily snapshot to monitor your business performance.

..to find people to hit with your hammer



THE FLIGHT OF prorentals.com.au



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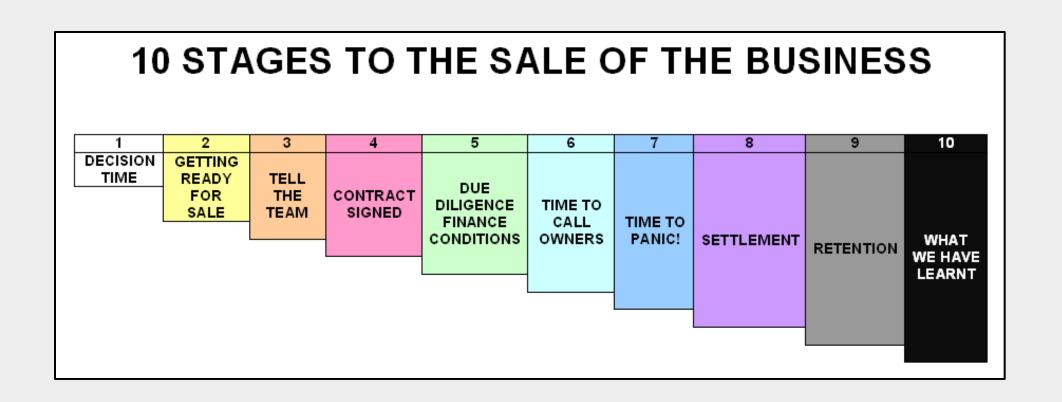




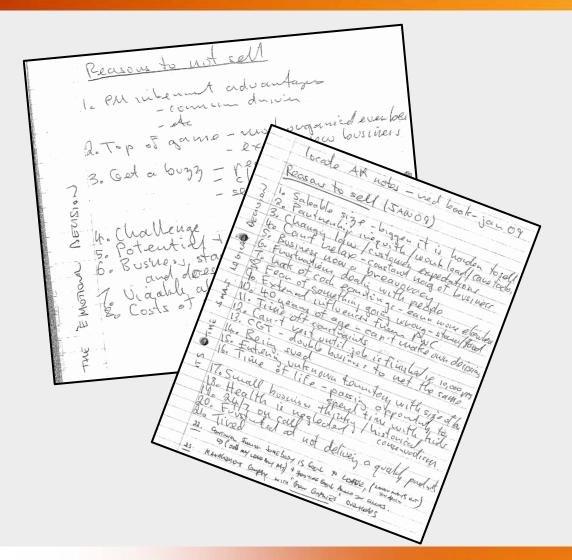
= Landing = The Exit & Selling the Business

Cabin Crew prepare the Aircraft for Landing

THE SALE OF prorentals.com.au



STAGE ONE Decision Time



- Wanted my life back.
- Reasons to sell.
- Reasons not to sell.
- Options.

STAGE TWO Getting Ready For Sale

- Scanning & tidying up all swinger files.
- Preparation of reports (rent, suburb, u/h, fee).
- Software Tracking and ePack Preparation.
- Track previous agent, owner will not go back.
- Selecting of professionals (broker/solicitor).
- Maybe sell small parcel first.
- Read and understand the contract.

STAGE THREE Tell The Team

- Employment solicitor and staff agreement.
- Incentivise staff to stay.
- One Tuesday afternoon.
- Word got out.
- Weak team members leave.
- My job is not done, until the team 'has jobs'.

Daniel Young

BY HAND

STRICTLY PRIVATE AND CONFIDENTIAL

Dear Daniel

Future direction of REACH Corporation Pty. Limited ATF The REACH Unit Trust t/as prorentals.com.au ('prorentals.com.au')

As you are aware, prorentals.com.au has experienced growth over the past 12 years to the point where it is now one of the larger property management companies in Brisbane.

This growth has been achieved in no small part through the hard work, dedication and sacrifice of the prorentals.com.au team, of which you have been a significant contributor. You therefore also have a right to feel proud of what you and prorentals.com.au have achieved.

On behalf of prorentals.com.au, we sincerely thank you for both your past and your continuing efforts in this regard.

However, the time has come where the owners of prorentals.com.au would like to explore new business and career opportunities, and consequently a decision has been made by the business owners to explore the prospect of selling (or merging) prorentals.com.au business, or rent roll, or both.

Although this decision may come as a surprise to you, it is prorentals.com.au's opinion that its employees such as yourself, should be given an opportunity to share in a reward in the event of a successful transaction, noting the hard work that you have put into the business and the loyalty you have shown to prorentals.com.au.

Therefore, in order to maximise everyone's share of the reward, prorentals.com.au wishes to offer you the following incentive on the basis that you will remain with prorentals.com.au for the foreseeable future:



STAGE FOUR Contract Signed

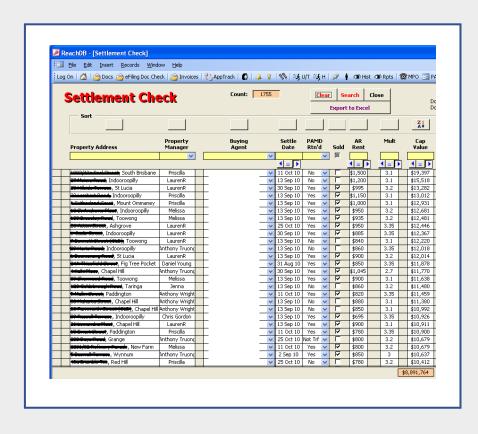
One Owner, One Property

	% of No.s	Number Dollars	% of \$
Properties Contract Value	100%	1,756 \$ 8,980,984	100%
Trf Buyers Settlement Value @ Settlement	82.6%	1,452 \$ 7,507,362	83.6%
Retention Claim / Dispute Lost Value (% on Settled)	11.6%	205 \$ 911,024	12.1%
Net After Retention Paid	71.1%	1,247 \$ 6,596,338	73.4%

- 1,099 owners, 1,099 properties which 85% of PAMD's were signed with Buyer Agents.
- 108 properties disputed or claimed on Retention.
- prorentals paid for 76% which 827 PAMD's out of the max. total of 1,099 PAMD's.

STAGE FOUR Contract Signed

Limit Purchase Price



- 35% of high priced PAMD's did not transfer to the buyer agents.
- BUYER TIP:
 Limit Purchase Price.

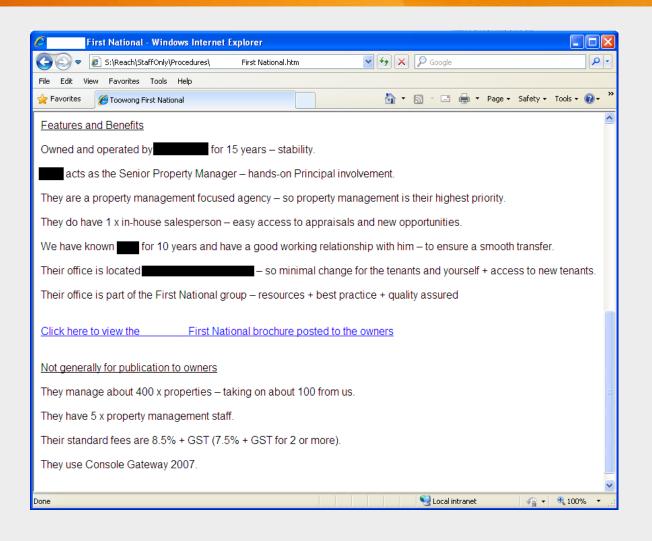
STAGE FIVE Due Diligence, Finance Conditions

- Finance Delays.
- All buyers eventually got the money.
- Finance Delays.
- Finance Delays.
- Finance Delays.

STAGE SIX Time to Call Owners

- Internal Website. (Scripts, Role Plays, Training)
- 1700 reverse listing presentations in 2 months.
- PM can make first call, anybody can do it after that.
- Principal to make calls.
- Property Owners check out Buyers offices, websites and brochures before changing.

STAGE SIX Time to Call Owners



STAGE SIX Time to Call Owners



STAGE SEVEN Time to Panic

Everybody is out to attack you

Armax Australia Pty Ltd & Capital Custodians Pty Ltd PO Box 2044
TOOWONG QLD 4066

To Whom It May Concern,

We have noticed that your property at 18 Fairley Street, Indooroopilly is currently on the market with Pro-Rentals and, since they are going into liquidation, we thought we be proactive by writing to you to introduce our company and to outline the management services which we have to offer.

We have quite a number of properties which we manage in the Indooroopilly area and currently have an extensive range of clients looking to rent properties of your calibre. We also have to offer our "exclusive agent show case" on realestate.com.au which means that **only our** properties listed in the Kenmore, Chapel Hill and Indooroopilly areas are advertised **on every page** of realestate.com.au. Details of this marketing strategy are attached for your referral together with our fees/ charges and other specific details relating to our property management services.

Brisbane Rentals offers a truly unique real estate service to both Landlords and Tenants. Our success is proven by our results. Our clients benefit from the largest purpose built real estate superstore in South East Queensland. With a highly trained professional team of over 50, servicing more than 48 suburbs we have an exceptional ability to bring outside clients into your area, and achieve premium prices. This is a critical element of our business.

If you would like us to arrange an updated free appraisal of your property or wish to discuss any of our services and fees in further detail, please do not hesitate to contact me on or I would be delighted to help.

Look forward to speaking with you soon.

Kind regards,



STAGE SEVEN Time to Panic

Everybody is out to attack you

Armax Australia Pty Ltd & Capital Custodians Pty Ltd PO Box 2044 TOOWONG QLD 4066

To Whom It May Concern,

I refer to a letter which I sent to you on Tuesday the 7th September.

I indicated in this letter that Pro-Rentals had gone into liquidation which I have recently been advised is not true, and I would therefore like to offer my sincere apologies for providing you with the incorrect information.

Should you require further clarification regarding Pro-Rentals circumstances, I recommend that you contact Pro-Rentals directly for confirmation.

In the meantime, if you have any queries regarding our property management services or wish to discuss them in further detail, please do not hesitate to contact me on 38784977 or on my mobile 0402 744 502 as I would be happy to assist.

Thanking you for your time.

Kind regards,





STAGE EIGHT Settlement

- Selection of buyers can impact sale.
- If staff go to buyers, much easier.
- Buyers didn't front with money.
- 100% exposure with -your rent roll in new agents name.
- Owner expecting new agent to contact them.
- Tenants advise to pay rent new agent week out.



STAGE EIGHT Settlement



SHOW ME THE MONEY

These Boxes hung around for Days Longer then they should of ???

Paying for "Screw Ups"

QUESTION:

Have you Ever paid "Cash" to owner for when you screwed up?

Paying for "Screw Ups"

Number of Properties Effected	136
Rental Outlays / Fix up Errors	157
(That 34 Emors that cost us be year)	
Number of Pamds / Properties Transfered to Buyer Agents	62
Total Capital Value Received	320.806
Total Capital Value Received Outlays / Errors paid out applicable to those properties	320,806 7,391
•	7,391
Outlays / Errors paid out applicable to those properties	7,391



Paying for error corrections of \$20,993 resulted in sale value of \$320,806

"Buying Rent Roll - Do they make Financial Sense"

QUESTION:

Does the Value of a Rent Roll purchased

- 1. Lose Capital value?
- 2. Hold Capital value?
- 3. Increase in Capital Value?

"Buying Rent Roll - Do they make Financial Sense"

- We purchased 626 Rent Rolls from 9 Agents over 12 Years (400 in May 2005) for Total Acquisition value of \$ 1,329,613
- By July 2010 we had remaining 263 of those purchased managements worth Capital value of \$ 1,230,821



Buying Rent Rolls make good financial sense as the asset holds value over the years.

We signed across to new Agents 245 PAMDs @ \$ 1,154,909
 (Ex staff of old buyers stolen some back)

Push the rents higher = Capital value increase

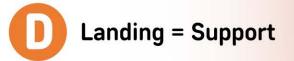
Month/Year	Average	@ 8% Annual	Multiplier	Capital Value
	Rent	Income		
Apr-10	423	1,760	3	5,280
Apr-09	414	1,722	3	5,166
Apr-08	368	1,531	3	4,593
Apr-07	331	1,377	3	4,131
Apr-06	300	1,248	2.5	3,120
Apr-05	290	1,206	2.5	3,015
Apr-04	269	1,119	2	2,238
Apr-03	250	1,040	2	2,080
Apr-02	240	998	2	1,996
Apr-01	223	928	2	1,856
Apr-00	213	886	2	1,772

And see YOUR \$ Income Grow

FOCUS ON RENT REVIEWS

Increase the Rent on the Properties you Manage

= Increase Capital Value





Bell Ringers

	Flight of prorentals - Top 10 Bell Ringers
1	To be financially independent I require 15 times my annual desired income in NET assets, producing a 6.66% return
2	To be able to clearly state your goal & make all business decisions based on this goal
3	Are you a profit or are you a growth company? The answer will determine how long it will take to build your castle
4	Focus your energies on leasing property. 76% of our growth came from vacant properties
5	Set targets based on the "+1 Theory". Do it better than last time
6	Reward the activities to achieve the results you want. ie pay your team a percentage
7	Eventually everyone will leave you
8	Set a "Weekly Do Meeting"
9	Educate owners "If property is vacant for 10 days, it will require a 10% price reduction
10	Generate a daily snapshot to monitor your business performance

So how do you have a successful flight

- 1. Set a goal and then we made our decisions based around that goal
- 2. Developed lots systems & software (based on our mistakes)
- Incentivized the team to help us Achieve that goal (Paid them a % of Management)
- 4. Followed up the leads we had until they became clients

So if you want a successful flight – you should ask yourself...

- Do you have goal & growth Charts on Display ?
- Do you have the capacity & systems in place to achieve this goal?
- Is your team motivated to achieve the same goal?
- Are you following up all your current leads?

THANK YOU



Thank You!

Grow your rent roll faster with...

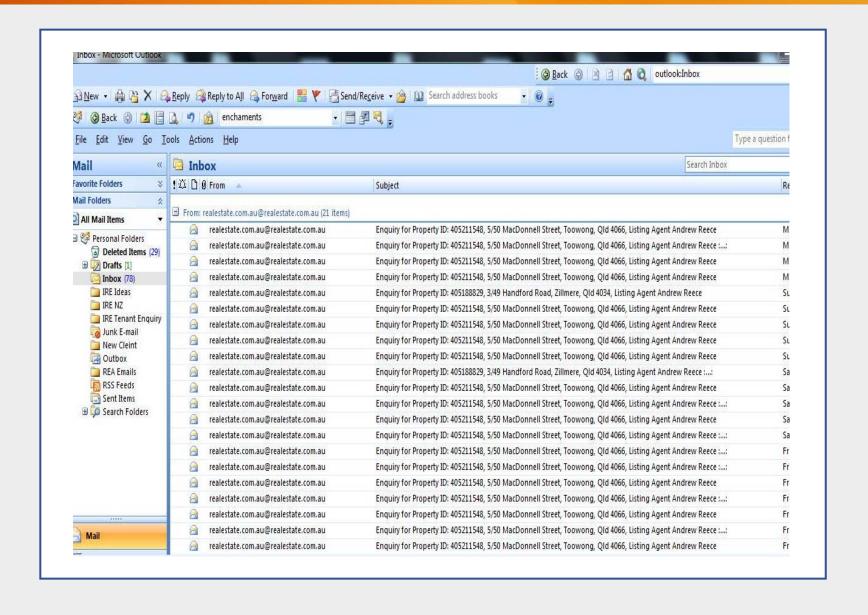
- Register Online
- App Tracker
- IRE BDM
- KeyWhere
- TenantApp

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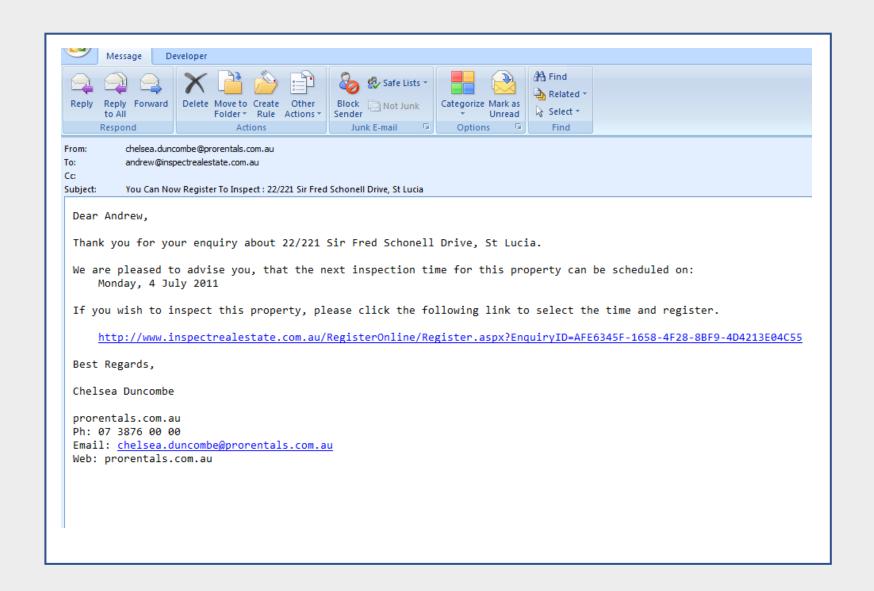




ROL Rentals



ROL Rentals



ROL Rentals



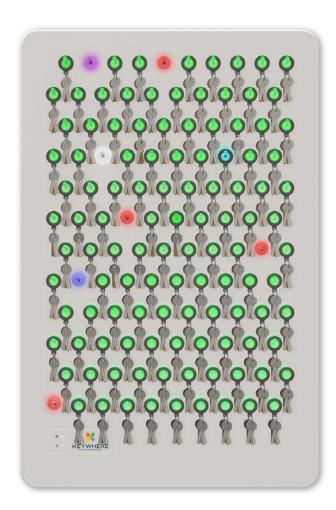
REGISTER AN INSPECTION TIME

38/2 RAND COURT, WITHERS



SELECT AN INSPECTION TIME Select Time: Select Day: Monday, 22 Aug 11:30 AM - 11:40 AM Register Inspection Tuesday, 23 Aug 2:30 PM - 2:40 PM Time 2:45 PM - 2:55 PM Wednesday, 24 Aug 3:00 PM - 3:10 PM Thursday, 25 Aug Close Window Friday, 26 Aug 4:00 PM - 4:10 PM Saturday, 27 Aug 4:15 PM - 4:25 PM To ensure your Inspection of this Property is possible you must Register. If you do not Register, the Inspection may not be confirmed. By Registering you will be automatically advised of any changes, updates or future Inspections for this Property. **TENANT INFORMATION** First Name: Last Name: Mobile: Reece 0438 445 671 Andrew Email Address: andrew@inspectrealestate.com.au











Identifies missing keys



Instant Check-in



Real-time reconciliation



Highlights multiple check-outs



Alarm sounds when keys removed



Key reservations